



VIRGINIA IT AGENCY

Department of Planning and Budget Major Project Insights

IT Investment Management Division

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August 2025

August 2025 Quarterly DPB Report

- Collect data from agencies in the Commonwealth Technology Portfolio (new projects and updates to projects $\geq$ \$1M identified in agency IT strategic plans)
- Evaluate projects based on Commonwealth CIO approved criteria
- Present IT portfolio views, in a separate spreadsheet
- Reported in two groups, Investment Business Case (IBC) approval, which are recommended for funding, and Project Initiation Approval (PIA), which are recommended for continued funding
- Conduct CIO review and obtain final approval for submission to the Governor and to the General Assembly

August 2025 Quarterly DPB Report Insights

Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

Approval Status	Number May 2025	Number August 2025	Total Cost May 2025	Total Cost August 2025	Total Cost Percent Change
Investment Business Case (IBC) Approval	15	20	\$219,004,863	\$285,714,446	30.5%
Project Initiation Approval (PIA)	54	49	\$543,888,183	\$644,177,873	18.4%
Project Portfolio Total	69	69	\$762,893,046	\$929,892,319	21.9%

NOTE: See slides 9 and 10 for project changes

August 2025 Quarterly DPB Project Insights

August 2025 Major Projects Recommended for Funding

(IBC CIO Approval status)

Project Portfolio analysis

Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

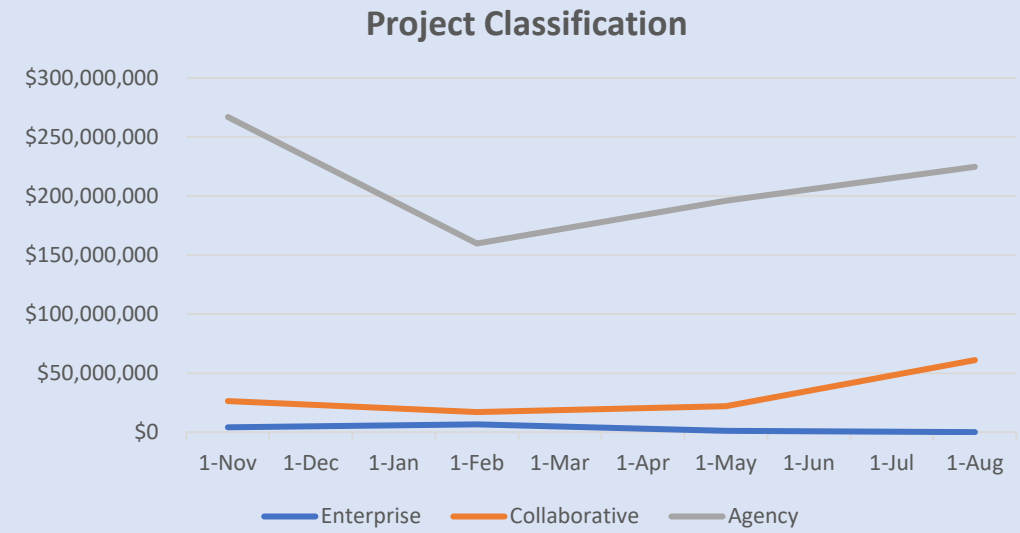
Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	\$0	\$0	\$0	\$0
Public Cloud	\$126,579,208	\$137,234,131	\$13,750,000	\$277,563,339
Non-Cloud	\$2,006,507	\$6,144,600	\$0	\$8,151,107
Total by Funding	\$128,585,715	\$143,378,731	\$13,750,000	\$285,714,446

August 2025 Major Projects Recommended for Funding (IBC)

Project Title	Secretariat	Agency	Funding Source	Total Cost
Case Management Records Management and Dispatch	Public Safety & Homeland Security	VSP	GF	\$40,000,000
CSOD to Oracle Learning PROJ	Transportation	VDOT	NGF	\$1,432,260
DBHDS - EHR Modernization - Proj	Health & Human Services	DBHDS	GF	\$28,122,751
DBHDS - Lab Analyzers - RFP - New Contract - Proj	Health & Human Services	DBHDS	GF	\$2,006,507
DBHDS Incident Management System Project	Health & Human Services	DBHDS	Mixed	\$5,000,000
DBHDS Revenue Cycle (AVATAR) Replacement Project	Health & Human Services	DBHDS	Mixed	\$4,000,000
DEQ DEQAct Development Project	Natural Resources	DEQ	Mixed	\$6,325,828
DSS - CCWIS - Project	Health & Human Services	DSS	Mixed	\$39,000,000
DSS CommonHelp Redesign - Project	Health & Human Services	DSS	NGF	\$7,000,000
Enrollment Broker - Project	Health & Human Services	DMAS	Mixed	\$2,000,000
Federal Program Management Application PROJ	Transportation	VDOT	NGF	\$7,938,500
Fiscal Agent Services	Health & Human Services	DMAS	Mixed	\$70,000,000
Non-Emergency Medical Transportation (NEMT)	Health & Human Services	DMAS	Mixed	\$5,000,000
Occupational Health Tracking System PROJ	Transportation	VDOT	NGF	\$1,879,000
Program Pathway Application Project	Public Safety & Homeland Security	DOC	GF	\$2,840,000
Project - Virginia Works Technology Hub	Labor	DWDA	NGF	\$2,750,000
Replace Automated Inventory Mgmt System (AIMS)	Public Safety & Homeland Security	VSP	GF	\$1,400,000
Statewide Student Assessment Project	Education	DOE	GF	\$41,875,000
Veeder Root PROJ	Transportation	VDOT	NGF	\$6,144,600
WIC EBT Project	Health & Human Services	VDH	NGF	\$11,000,000
Proposed Total				\$285,714,446

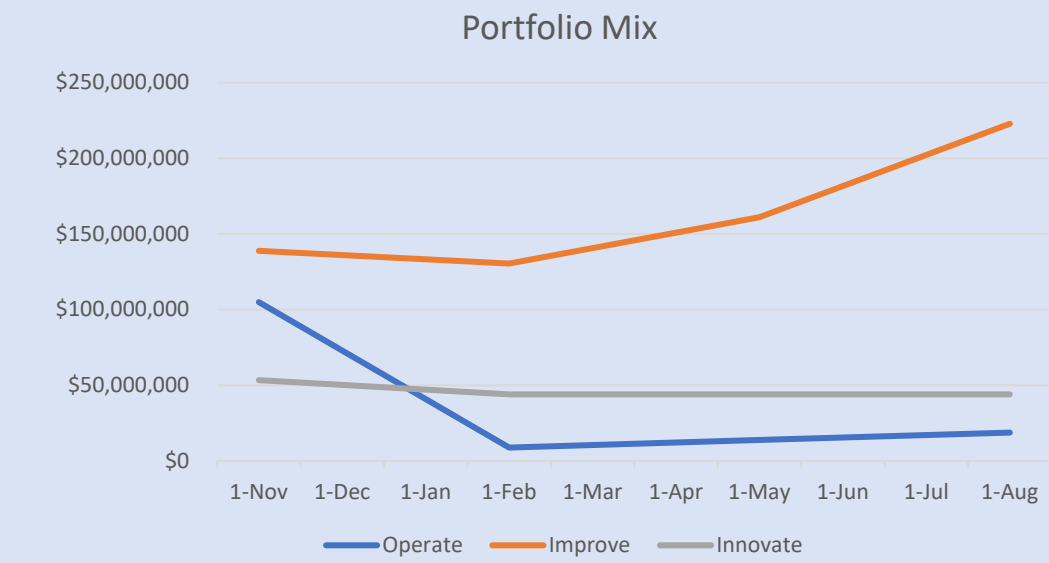
Project Classification

Classification	Number Projects	Total Cost
Enterprise	0	\$0
Collaborative	4	\$61,000,000
Agency	16	\$224,714,446



Portfolio Mix

Portfolio Mix	Number Projects	Total Cost
Improve	15	\$222,874,446
Innovate	2	\$44,000,000
Operate	3	\$18,840,000



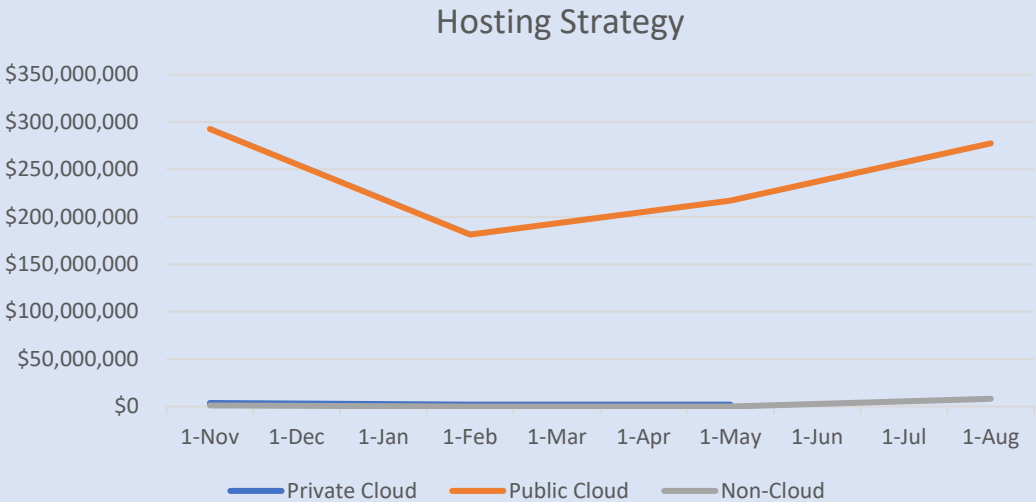
Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	12	\$260,262,079



Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	0	\$0
Public Cloud	18	\$277,563,339
Non-Cloud	2	\$8,151,107



Project Approval Changes Page 1 of 2

New Investment Business Case Approvals

DBHDS	EHR Modernization
DBHDS	Lab Analyzers
DEQ	DEQ Act Development Project
DMAS	Enrollment Broker
DMAS	Fiscal Agent Services
DMAS	Non-Emergency Medical Transportation
DOC	DOC Helpdesk Project
DSS	CCWIS - Project
VDACS	Web Grants Implementation
VDH	OEMS Patient Care Data System
VDOT	Smart Portal 2026
VDOT	Veeder Root

New Project Initiation Approvals

DCR	Conservation Application Suite Replace Phase 3
DGS	DGS DCLS LIMS
DOF	iFRIS Modernization - Cost Share Module
DOF	IFRIS Cost Share
Tax	IRMS Replacement - Lighthouse Project
VDACS	Web Grants Implementation
VDEM	VESTA SAU Project
VDH	OEMS Patient Care Data System
VDOT	Smart Portal 2026
VITA	Migrate ATOS Alsaac to VITA Splunk

Project Approval Changes Page 2 of 2

Cancelled

DOE	Early Childhood Licensing - IDM Project
DOF	IFRIS Cost Share Project
VDOT	Next Gen Infrastructure
VDOT	Utility Marking Application
VSP	Photo Speed Enforcement

Complete

DBHDS	Discharge Assistance Planning
DCJS	New Credential Management System
DOA	Cardinal Modernization Project Assessment
VDACS	Implementation of Core One for Labs
VDH	ServiceNow - Employee Unified Experience
VDH	VIIS Software Modernization
VDOT	Asset Management Budget Transfer 2.0
VDOT	Copied Notes and Special Provisions
VDOT	Human Capital Mgmt Cloud Implementation
VEC	Tiger Team - Identity Theft
VEC	Tiger Team and Security Enhancements
VSP	VCIN On-Prem Upgrade Services
VSU	WLAN Farm Project

August 2025 Quarterly DPB Report

August 2025 Major Projects Recommended for Continued Funding

(PIA CIO Approval status)

Portfolio analysis

Totals for Major IT Projects (Projects ≥ \$1 million) in the Commonwealth IT Project Portfolio

Hosting Type	General Fund Cost	Non-General Fund Cost	Federal Fund Cost	Total Cost Hosting Type
Private Cloud	\$49,689,165	\$16,213,560	\$3,015,800	\$68,918,525
Public Cloud	\$184,698,469	\$249,178,861	\$127,597,308	\$561,474,638
Non-Cloud	\$0	\$13,679,706	\$0	\$13,679,706
Total by Funding	\$234,387,634	\$279,072,127	\$130,613,108	\$644,072,869

August 2025 Major Projects Recommended for Continued Funding (PIA) 1 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
AI-Based System for Incident Management PROJ	Transportation	VDOT	NGF	\$11,314,000
BOA Licensing System	Finance	BOA	NGF	\$1,458,785
Conservation Application Suite Replace Phase 3	Natural Resources	DCR	NGF	\$1,005,000
Contract Management System PROJ	Transportation	VDOT	NGF	\$2,592,600
CRIS - Criminal and RapBack Information System	Public Safety & Homeland Security	VSP	Mixed	\$29,096,093
DBHDS – Proj – Data Governance	Health & Human Services	DBHDS	GF	\$4,285,937
DBHDS - Proj - FMS Replacement 1	Health & Human Services	DBHDS	Mixed	\$4,661,000
DBHDS - UKG Pro Workforce Mgmt Proj	Health & Human Services	DBHDS	Mixed	\$1,804,744
DBHDS Proj - Enterprise Data Warehouse	Health & Human Services	DBHDS	Mixed	\$11,008,278
DBHDS Project - CCS3 Sunset	Health & Human Services	DBHDS	Mixed	\$2,806,261
DEQ Oracle EBS Upgrade Project	Natural Resources	DEQ	GF	\$4,441,781
DGS DCLS LIMS Project	Administration	DGS	Mixed	\$5,327,940
DHCD Ready.net ARC Project	Commerce & Trade	DHCD	NGF	\$1,339,977
DMV Project 2024: Replace IRP/IFTA/CVIEW Solution	Transportation	DMV	NGF	\$8,383,363
DMV Project 2024: Rewrite CSS Mainframe Application	Transportation	DMV	NGF	\$94,178,857
DMV Project 2025: Extend Mobile ID to Wallets	Transportation	DMV	NGF	\$2,389,050
Page Total				\$186,093,667

August 2025 Major Projects Recommended for Continued Funding (PIA) 2 of 3

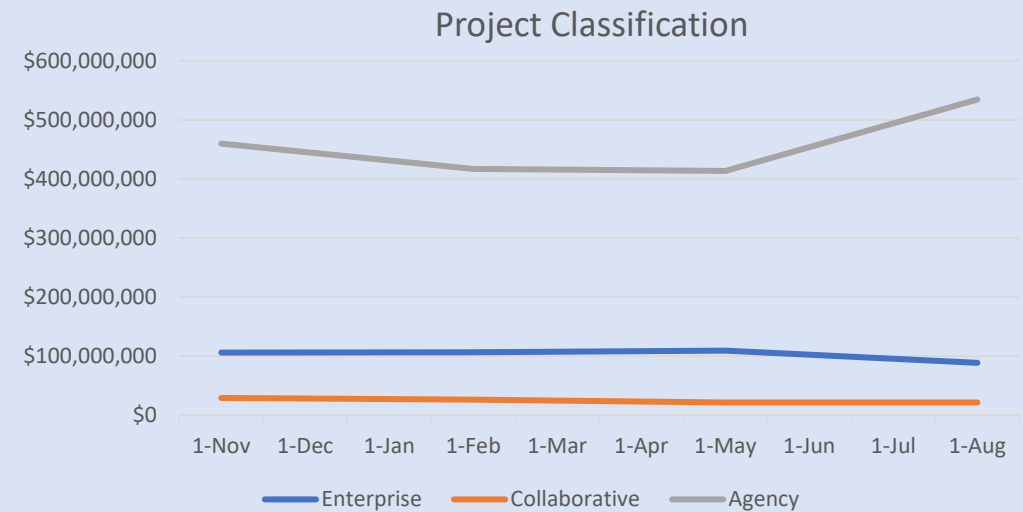
Project Title	Secretariat	Agency	Funding Source	Total Cost
Electronic Health Record Project	Health & Human Services	VDH	NGF	\$33,870,950
Electronic Healthcare Records	Public Safety & Homeland Security	DOC	GF	\$22,231,750
Fuel Hardware and Software Replacement PROJ	Transportation	VDOT	NGF	\$12,145,600
Grants Management (GMS) - Project	Health & Human Services	DSS	Mixed	\$3,621,789
Human Capital Management Cloud Implementation PROJ	Transportation	VDOT	NGF	\$6,584,942
IAM SailPoint	Administration	VITA	NGF	\$3,000,000
MES Access Certification	Health & Human Services	DMAS	Mixed	\$1,400,000
Multimodal Mobility Enhancement DI PROJ	Transportation	VDOT	NGF	\$3,200,010
NexGen - Charitable Solicitations	Agriculture & Forestry	VDACS	NGF	\$2,342,790
OEMS Patient Care Data System Project	Health & Human Services	VDH	NGF	\$1,201,000
Pavement Maintenance Scheduling PROJ	Transportation	VDOT	NGF	\$1,781,309
Pre-trial Community Corrections System Replacement	Public Safety & Homeland Security	DCJS	GF	\$1,310,000
Primary Election System - Project	Administration	ELECT	GF	\$28,423,499
Project ESSO (separation from Taxation)	Labor	VEC	NGF	\$1,800,800
Project Web-upload	Labor	VEC	NGF	\$1,562,000
Replace LiveScan System Project	Public Safety & Homeland Security	VSP	GF	\$8,989,199
Page Total				\$133,465,638

August 2025 Major Projects Recommended for Continued Funding (PIA) 3 of 3

Project Title	Secretariat	Agency	Funding Source	Total Cost
RUMS Replacement PROJ	Transportation	VDOT	NGF	\$4,961,100
Sign Shop MRP Replacement PROJ	Transportation	VDOT	NGF	\$1,678,910
Smart Portal 2026 PROJ	Transportation	VDOT	NGF	\$5,296,943
Subsidy Attendance Application Project	Education	DOE	GF	\$6,000,000
SUDA (Substance Use Disorder Abatement)	Administration	VITA	NGF	\$4,000,000
Tax IRMS Replacement - Lighthouse Project	Finance	TAX	GF	\$131,000,000
Tax Remit Replacement 2025 - Project	Finance	TAX	GF	\$2,310,000
Tool Management PM Project	Public Safety & Homeland Security	DOC	GF	\$1,781,564
TPL Tracking Solution - proj	Health & Human Services	DMAS	Mixed	\$1,215,000
Traffic Data Monitoring System Replacement PROJ	Transportation	VDOT	NGF	\$5,368,200
TranLaboration Services Project	Administration	VITA	GF	\$2,527,000
VA Child Support & Mgmt Process System (vCHAMPS)	Health & Human Services	DSS	Mixed	\$102,685,480
VDOT Smart Portal 2024 PROJ	Transportation	VDOT	NGF	\$5,296,343
VeraSmart Project	Administration	VITA	NGF	\$2,471,000
Virginian Identity Project	Administration	VITA	NGF	\$2,345,700
VITA Migrate ATOS Alsaac to VITA Splunk	Administration	VITA	NGF	\$1,320,103
VSP Transformation Program	Administration	VITA	GF	\$44,361,225
Page Total				\$324,618,568
Active Project Total				\$644,177,873

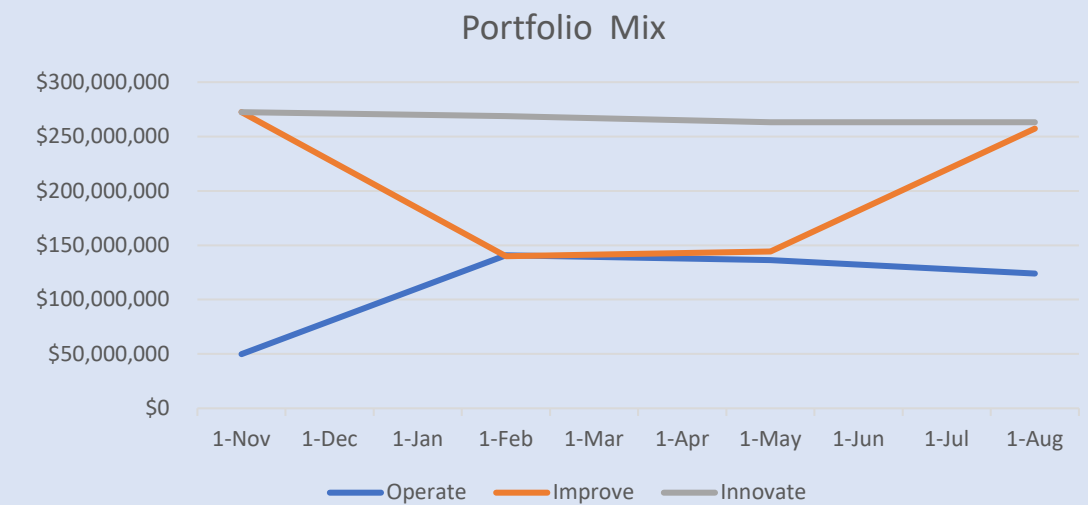
Project Classification

Classification	Number Projects	Total Cost
Enterprise	8	\$88,448,527
Collaborative	4	\$21,269,138
Agency	37	\$534,460,208



Portfolio Mix

Portfolio Mix	Number Projects	Total Cost
Improve	30	\$257,161,809
Innovate	11	\$263,151,789
Operate	18	\$123,864,274



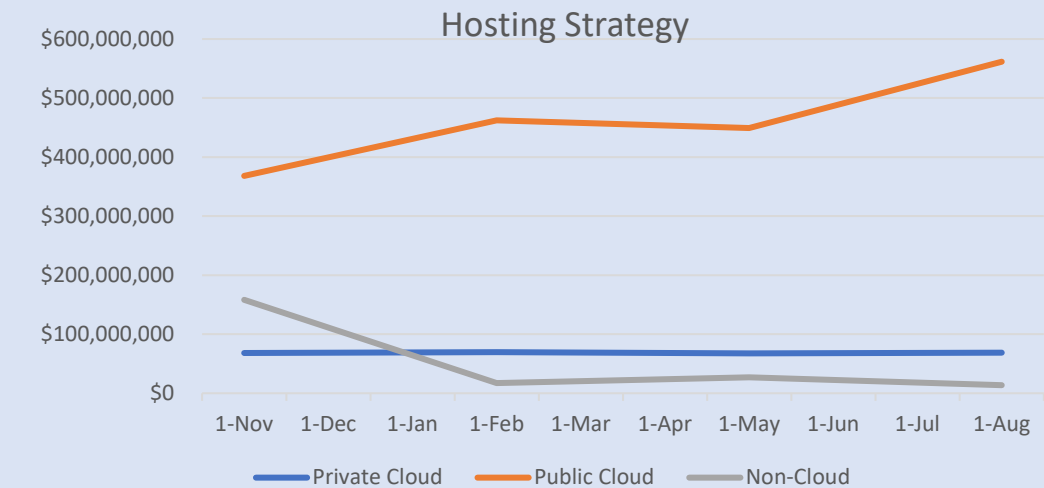
Mandatory: Legal or Mandatory Requirement

Legal / Regulatory	Number Projects	Total Cost
Mandatory	15	\$277,455,584



Hosting Strategy

Hosting	Number Projects	Total Cost
Private Cloud	7	\$68,918,525
Public Cloud	40	\$561,579,642
Non-Cloud	2	\$13,679,706



2025 Additional Definitions

Enterprise Applications & Projects – Centrally administered applications which act as the authoritative source of data or processing for the Commonwealth.

Collaborative Applications, Services & Projects – Business applications and services which provide organizations and/or political subdivisions the opportunity to work together, in a substantive, mutually beneficial relationship, with a common integrated solution.

Mandatory Projects – Projects that support legal or regulatory requirements such as Executive Orders, state legislation, or Federal mandates

Operational Projects (Run the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by correcting or modifying existing assets. These projects do not introduce new functionality.

Enhancements (Improve the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by enhancing existing assets. These projects can introduce new processes.

Transformational Projects (Transform the Business) – A project portfolio category for projects that support business functionality, deliverables, or processes by changing the way an organization does business.