Commonwealth of Virginia IT Projects Status Report for February 2023 – Summary

Summary of the February 2023 Report - Category 1, 2, 3, 4 Projects

CIO Assessment	Number	Percent	Dollar Value	Percent
Active - Red	5	7%	\$20,561,389	2%
Active - Yellow	15	21%	\$99,286,871	12%
Active - Green	51	71%	\$704,390,608	85%
Suspended	1	1%	\$7,785,000	1%
Total	72	100%	\$832,023,868	100%

#	Name	Agency	Phase	Category	Period	Assessment
1	AI-Based System for Incident Management Project	VDOT	Detailed Planning	Category 3	Dec 2022	Warning
2	Air Permits PEEP Project	DEQ	Execution & Control	Category 4	Dec 2022	On Track
3	Alliance AWARE BMS	DARS	Detailed Planning	Category 4	Dec 2022	On Track
4	Automated Fingerprint Identification System (AFIS)	VSP	Detailed Planning	Category 2	Dec 2022	On Track
5	Banner 9 Business Process Optimization	VSU	Closeout	Category 3	Dec 2022	On Track
6	Banner Cloud	VCU	Execution & Control	Category 3	Dec 2022	On Track
7	BIU Case Management Project 1	DOC	Detailed Planning	Category 4	Dec 2022	On Track
8	BO Reports Migration to Power BI - Project	TAX	Closeout	Category 3	Dec 2022	On Track
9	Cardinal Statewide HCM	DOA	Closeout	Category 1	Dec 2022	On Track
10	CBORD Replacement - Statewide Food Service Project	DBHDS	Detailed Planning	Category 4	Dec 2022	Warning
11	Chatbot	VCCS	Execution & Control	Category 3	Dec 2022	On Track
12	CRIS - Criminal and RapBack Information System	VSP	Execution & Control	Category 2	Dec 2022	On Track
13	Crisis Call Center Project Tech Deliverables	DBHDS	Execution & Control	Category 3	Dec 2022	Problem

#	CIO Overall Status Comments	APA Comments	Current EAC
1	Yellow assessment due to pending baseline change request. This project became active (PIA) in January 2022, after which a competitive procurement process began. The procurement process, including vendor selection and contract negotiation has taken significantly longer than anticipated. As of the status report date, the final draft of the contract is under VITA, OAG and FHWA review. The revised schedule and budget is included in the pending change request. After contract signature, the project will complete the detailed planning phase and enter into the execution & control phase.	Not under review at this time.	9,110,000
2	Project is progressing well for scope, schedule and budget. Executive management and project teams are working well together to ensure project success. This project is the Governor's initiative to be more transparent to customers. PEEP - Permitting Enhancement and Evaluation Platform will create a dashboard for public viewing.	Not under review at this time.	299,100
3	Project is green. Project received PIA in June 2022 but has been slow to work on detailed planning. The project team is working with the vendor to finalize the timeline. The slow start will cause a delay in project close out, which will require a change request to adjust the project timeline.	Not under review at this time.	616,500
4	VSP and vendor approved the SD-WAN Technology as their network solution for the AFIS Project. NEC and AFIS will be the first to use this SCI/SD-WAN for VSP. VITA is reviewing the detailed Project Plan documents.	Under review; APA concurs with PMD review.	2,010,514
5	Project is in closeout phase. The Banner Optimization Project engaged VSU's functional areas and Vendor Ellucian to review current institutional practices, procedures, policies, and business processes implemented within the Banner ERP system. This resulted in streamlining business processes that will allow the University to operate in a more optimized way. Project teams and management have been heavily engaged to ensure project success. Risks and issues are managed effectively.	Not under review at this time.	800,000
6	Tier III School. The project is on track with major milestones.	Not under review at this time.	2,820,568
7	Development completed and change request has been to expanded scope.	Not under review at this time.	684,059
8	Project is in closeout. Project progressing for scope and budget. Executive management and project teams are working well together to ensure project success. Approximately 10 production PowerBI reports which includes the POC reports are scheduled for production. This would be representative of 30-50 Business Objects reports that will be transformed into Power BI reports.	Not under review at this time.	1,860,506
9	Project is in closeout phase. Cardinal HCM Payroll is performing as designed. Project teams continue to perform PPS. W2 processing is in progress and supporting DOA through the W2 data certification process. Approximately 107K W2 form expected to be generated. Implemented ACH patches from Oracle. Supporting DHRM through the ACA data certification process. Implementing five new HR interfaces for VITA, DHRM and DSS. All open risks and issues are closed or being effectively mitigated.	Under review; APA concurs with PMD review.	135,820,000
10	Project is yellow. The team is working on a significant issue on their data migration strategy. Discussions are being held with the vendor to determine options. The outcome of this likely will impact the project timeline.	Not under review at this time.	527,983
11	Tier II School. The project is on track with major milestones and key status indicators	Not under review at this time.	1,234,710
12	VSP/GCOM are meeting with the court IT team biweekly to coordinate seal integration technical design. Release 1 functional elaboration iterations started 12/1 and release 1 interface elaboration iterations started 12/9. VSP approved the Data Migration Deliverable Expectation Document - 12/16.	Not under review at this time.	29,096,093
13	Project is red. DBHDS is having challenges with the project vendor completing project milestones which has caused considerable slippage of the project schedule. A cure letter has been sent to the vendor and they have provided DBHDS a corrective action plan. This is being reviewed by DBHDS. Once consensus is reached on the plan a project change request will be submitted to rebaseline the project.	Not under review at this time.	5,000,000

#	Name	Agency	Phase	Category	Period	Assessment
14	Data Stage Upgrade Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
15	DBVI-VIB ERP Implementation (Financials & Mfg)	DARS	Detailed Planning	Category 2	Dec 2022	Warning
16	DCJS Learning Management System Project - 2021	DCJS	Detailed Planning	Category 4	Dec 2022	On Track
17	DCLS Environmental Lab Upgrade	DGS	Execution & Control	Category 4	Dec 2022	On Track
18	DEQ - VA Hydro Permitting - GWP & VWP	DEQ	Closeout	Category 4	Dec 2022	On Track
19	Digitize Bridge Inspection Reports Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
20	DMV Project 2021: Re-platform CSS Mainframe Apps	DMV	Execution & Control	Category 2	Dec 2022	Warning
21	DMV Project 2022: dmvNOW Website Technical Rebuild	DMV	Detailed Planning	Category 4	Dec 2022	On Track
22	DMV Project 2022: eTitle Phase 1 - Casual Sales	DMV	Execution & Control	Category 4	Dec 2022	Warning
23	DOC Virtual Library Project	DOC	Detailed Planning	Category 4	Dec 2022	On Track
24	DPOR Systems Replacement - Project	DPOR	Detailed Planning	Category 1	Dec 2022	Suspended
25	EAP Percentage of Income Payment Program (CR671)	DSS	Execution & Control	Category 4	Dec 2022	On Track
26	Early Intervention Part C Data System (ITOTS)	DBHDS	Execution & Control	Category 2	Dec 2022	Warning
27	Enterprise Data Analytics Portal Project	VDH	Execution & Control	Category 4	Dec 2022	On Track
28	Enterprise Electronic Procurement Solution 2019	DGS	Execution & Control	Category 1	Dec 2022	On Track
29	Facilities Maintenance Management System Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
30	Financial Management System Upgrade	VEC	Execution & Control	Category 4	Dec 2022	Problem
31	Firearms VCheck 2.0	VSP	Closeout	Category 2	Dec 2022	On Track

#	CIO Overall Status Comments	APA Comments	Current EAC
14	As of reporting date, testing is in the final stages with no issues currently outstanding. Production deployment will occur on target before the end of February. On track to close out on time, in budget and scope.	Not under review at this time.	2,593,864
15	Project is yellow. The project team is working with VITA ECOS team on obtaining ECOS (PaaS) approval. Once that is determined DBVI will then reassess their path forward.	Not under review at this time.	1,863,675
16	Functional and Reporting Requirements have been finalized. System requirements are in process – includes detailed integration requirements for QR Code, TRACER, payment processing, GL Solutions, and Qualtrics. System Configuration - Configuration complete for Human Trafficking system workflows.	Not under review at this time.	769,250
17	The project is on track overall but has struggled with key vendor staff turnover. Vendor has addressed the issue and assigned a new senior pm to the project along with increasing supporting staffing levels.	Not under review at this time.	1,184,210
18	Project is in closeout phase. Project teams and executive management are actively engaged in the development of GWP Permit Records "view only" CEDS UI screens. OWS testing is complete. Reporting requirements and data mapping between VA Hydro and CEDS for GEP is complete.	Not under review at this time.	474,000
19	This project is progressing on schedule and has experienced no major challenges to date. VDOT ITD and VITA are working well together with the vendor delivery team. Progress to date projects a deployment of the inspectX system and associated hardware and training necessary to implement this solution on time and within budget.	Not under review at this time.	2,164,000
20	Project is yellow. The project team continues to work with their vendor on testing the converted code. They are also uncovering additional work that is required. The team is assessing the timeline and are preparing a change request to move the project go live to a later date.	Not under review at this time.	49,367,143
21	Project is green. Detailed planning is wrapping up, the project is on track.	Not under review at this time.	1,370,829
22	Project is yellow trending green. The current schedule baseline needs to be extended as the team has encountered project complexities that will require additional time to address. They are drafting a change request to extend the project to allow additional time to address the complexities they've encountered.	Not under review at this time.	765,300
23	Project received PIA on 1/2023. No status report required.	Not under review at this time.	679,933
24	The project was suspended by the CIO at the agency's request. This will allow the agency to recruit an IT director and evaluate resource levels needed to support continued project execution.	Not under review at this time.	7,785,000
25	Project is green. Project is on track and progressing towards the scheduled close out.	Not under review at this time.	1,373,427
26	Project is yellow. Project team continues to work on plans for phase 2 of the project. A contract modification and change request is in process to realign efforts for phase 2. The change request for this project was approved in February 2023.	Not under review at this time.	2,500,000
27	Project is green. Phase 2 coding and testing is progressing, however some requirements are being pushed out into another phase. This phase will require a project change request to add additional time to the schedule.	Not under review at this time.	1,386,319
28	The project is on track and the project steering committee remains highly engaged. The agency successfully deployed the new eVA platform on November 1st, 2022. Risks are being managed effectively.	Not under review at this time.	20,252,598
29	The project is on track to finish in February, within budget, scope and schedule. The project sponsor de-scoped the Real Estate and Leasing module, which was considered a nominal scope change. On track for successful implementation and closeout.	Not under review at this time.	883,774
30	The project is assessed red, trending yellow due to schedule and delays associated with infrastructure approach. Change request is pending the completion of PRJ0013073 to stand up PCA infrastructure which replaces OCI efforts.	Not under review at this time.	2,400,000
31	Final project phase released successfully to production. Project close out documents under review by VITA PMD.	Not under review at this time.	6,116,327

#	Name	Agency	Phase	Category	Period	Assessment
32	Grant Management	DBHDS	Execution & Control	Category 4	Dec 2022	On Track
33	HCM 9.2 Upgrade and Strategic Initiatives	VCCS	Execution & Control	Category 3	Dec 2022	Warning
34	Human Capital Management Cloud Implementation Proj	VDOT	Execution & Control	Category 2	Dec 2022	Warning
35	Hybrid Classroom Improvements AY22-23	VCU	Execution & Control	Category 3	Dec 2022	On Track
36	Instructional Improvement System Project	DOE	Execution & Control	Category 2	Dec 2022	Warning
37	Land Use Outdoor Advertising Permit Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
38	Learning Management System (LMS) Project	UVA	Execution & Control	Category 3	Dec 2022	On Track
39	Learning Management System (LMS) Update	DHRM	Execution & Control	Category 4	Jan 2023	On Track
40	Local HR Information System (HRIS)	DSS	Execution & Control	Category 1	Dec 2022	Warning
41	Medicaid Dental Program	DMAS	Detailed Planning	Category 4	Dec 2022	On Track
42	MES Data Warehouse	DMAS	Closeout	Category 1	Dec 2022	On Track
43	MES Fee for Service and Core Processing	DMAS	Closeout	Category 1	Dec 2022	On Track
44	Messaging - Agency Transition Project	VITA	Execution & Control	Category 4	Dec 2022	On Track
45	Mitigation Banks PEEP Project	DEQ	Execution & Control	Category 4	Dec 2022	On Track
46	Multimodal Mobility Enhancement DI Project	VDOT	Detailed Planning	Category 3	Dec 2022	Warning

#	CIO Overall Status Comments	APA Comments	Current EAC
32	Project is green and on track.	Not under review at this time.	341,000
33	Tier II School. Yellow assessment due to schedule and the complexities associated with the Enterprise Cardinal HCM implementation. Project was paused in order to focus all available resources on the enterprise effort. Change request is in progress to address the updated schedule baseline.	Not under review at this time.	2,258,468
34	Yellow status due to schedule risk. The project team resources have made considerable progress on the Phase 1 & 2 stabilization effort, and the team is getting ready to restart phase 3, which was initially planned to begin in August 2022. The project timeline will most likely require a formal project end date extension, beyond the current July 2023 baseline. Expect a change request in the next reporting period. Executive sponsorship is aware and involved.	Not under review at this time.	5,725,738
35	Tier III School. The project is on track with major milestones.	Not under review at this time.	1,177,000
36	The project is assessed yellow due to pending change request to adjust the project schedule and budget to account for resegmenting the VPCs.	Not under review at this time.	6,284,369
37	Project is executing as planned with system functionality implemented on a regular basis on, or ahead of schedule. Project is on track to complete on time, budget and scope before the next reporting period.	Not under review at this time.	1,797,276
38	Tier III School. The project is on track with major milestones.	Not under review at this time.	3,995,891
39	The project is on track with major milestones. Risks are being managed effectively.	Not under review at this time.	582,816
40	Project is yellow. The project team is working on a few open items that need to be resolved prior to go live which is currently set for Mid February 2023. The team also removed the learning management component from phase 1 and will create a phase 2 for that requirement. That change will impact the project timeline and a change request is being drafted to adjust the project timeline and budget.	Not under review at this time.	2,353,907
41	Project received PIA on 1/13/23. No status report required.	Not under review at this time.	2,330,699
42	Project closeout report underway. Within 10% of baseline schedule.	Under review; APA concurs with PMD review.	30,122,862
43	Project closeout report underway. Within 10% of baseline schedule.	Under review; APA concurs with PMD review.	103,353,037
44	Project is hitting all intermediate milestones for implementing MS 365 Messaging Platform. Persistent issue with Active Vault solution; otherwise on track for closing out project on target: 6/30/23. Risks and issues are actively managed.	Not under review at this time.	5,879,934
45	Project is progressing for scope, schedule and budget. PEEP is a governor's initiative that makes the permitting process more transparent. For DEQ, it's adding functionality to their CEDS system to track certain events and put timelines around them. They will be able to create a dashboard for the public to view the status of their permit application. Project teams and executive management are highly engaged to ensure project success.	Not under review at this time.	415,000
46	Yellow assessment due to pending baseline change request. This project became active (PIA) in January 2022, after which a competitive procurement process began. The procurement process, including vendor selection and contract negotiation has taken significantly longer than anticipated. As of the status report date, the draft contract is under VITA, OAG and FHWA review. The revised schedule and budget is included in the pending change request. After contract signature, the project will complete the detailed planning phase and enter into the execution & control phase.	Not under review at this time.	3,200,010

#	Name	Agency	Phase	Category	Period	Assessment
47	New Credential Management System	DCJS	Detailed Planning	Category 4	Dec 2022	Problem
48	ODW SRF Modernization Project	VDH	Execution & Control	Category 4	Dec 2022	On Track
49	OT Service and Asset Management Solution Project	VDOT	Execution & Control	Category 4	Dec 2022	Warning
50	PPE Lane and Software Upgrade Project	VDOT	Execution & Control	Category 4	Dec 2022	Warning
51	Primary Election System - Project	ELECT	Detailed Planning	Category 1	Dec 2022	On Track
52	PROJECT: MAINFRAME 2022 - COIN System	СВ	Execution & Control	Category 2	Dec 2022	Problem
53	Recruitment Management Sys. (RMS) Replacement	DHRM	Execution & Control	Category 2	Dec 2022	On Track
54	RPP - Enterprise Licensing Solution	DSS	Execution & Control	Category 1	Dec 2022	Problem
55	Secondary Data Center Move	VITA	Execution & Control	Category 4	Dec 2022	Warning
56	Service Authorization and Specialty Services	DMAS	Detailed Planning	Category 4	Dec 2022	On Track
57	ServiceNow Project	VDH	Execution & Control	Category 4	Dec 2022	On Track
58	SIS Strategic Initiatives	vccs	Closeout	Category 3	Dec 2022	On Track

#	CIO Overall Status Comments	APA Comments	Current EAC
47	Project was initiated to replace the current DCJS credential management system. DCJS used a state contract with Systems Automation (VA-040901-SA, Exhibit SOW# DCJS001) to develop, test and implement a replacement system. After engaging with the vendor and during requirements gathering/validation sessions, the vendor determined that it would be unable to meet the Agency's documented requirements for automation. Therefore, the contract with this vendor was terminated for convenience - issued December 14, 2021 and the decision was made by the Agency to seek a solution via Request For Proposal. The RFP was developed, approved and posted to eVA on December 7, 2022 and closed December 19, 2022. A proposal evaluation team was established and vendor responses are currently undergoing review for scoring and selection by that team. The target date for final review and vendor selection is March 10, 2023.	Not under review at this time.	594,430
48	Project is green. Project received Project Initiation Approval (PIA) in November 2022 and the team is working to complete detailed planning. Resources for the project have started slower than planned, but at this time the timeline is not expected to be impacted.	Not under review at this time.	1,617,999
49	Yellow status due to schedule, for pending baseline change request. The project has made commendable progress, however certain dependencies concerning integration with other VDOT systems did not deliver as planned. The project did not hit the December 2022 closeout target, and both the schedule and budget need to expand to meet all of the project objectives. Change request underway.	Not under review at this time.	1,540,000
50	Yellow assessment due to schedule and budget; pending change request in process. Project became active (PIA) in May 2022, but the sole source vendor previously-negotiated price quote had expired by that time. After extensive negotiations, the new contract price and timeline were finalized, which resulted in a 28% price increase and six month shift in project start and end dates. Change control request currently in process.	Not under review at this time.	1,745,086
51	The project is off to a good start. Project kickoff meeting conducted with state officials and vendor teams on November 17, 2022 was well received. Detailed planning underway and the project steering committee is highly engaged.	Not under review at this time.	25,839,544
52	Project is red trending yellow due to pending CCR for schedule and budget. Project team continues to resolve defects and have not received the final code from Modern Systems. Go-Live date has not been established. Project teams are working well together to resolve all defects.	Not under review at this time.	1,487,838
53	The project is on track with major milestones. The new RMS system with Page Up was successfully deployed on 1/24/2022. Legacy system, PeopleAdmin will remain active until prior recruitments are closed. Risks are being managed effectively and the project steering committee remains highly engaged.	Not under review at this time.	996,685
54	Project is red. Project has completed phase 1 and the team is assessing options for phase 2. Once a final decision is made a change request will be submitted to rebaseline the project.	Not under review at this time.	11,079,121
55	Yellow status due to pending baseline change; no change to scope or budget. The secondary data center move was a success, with Manassas data center successfully evacuated by 6/30/22, and Ashburn data center was operational on 7/1/22. However, the supporting security and architecture documentation has taken longer than expected to complete. Project extension is required; on track to meet 3/31/23 closeout date. No budget implications surrounding this change.	Not under review at this time.	7,617,100
56	Service Authorization vendor contract approved by Commonwealth CIO on 1/25/23; PM is working ahead of the process on Detailed Planning.	Not under review at this time.	400,000
57	Project is green. Project was implemented in September 2022. Project closeout is in process and is planned to complete by end of January 2023.	Not under review at this time.	1,918,395
58	Tier II School. The project is on track with major milestones and key status indicators.	Not under review at this time.	6,080,016

#	Name	Agency	Phase	Category	Period	Assessment
59	SMART Portal 2022 Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
60	SOR System Replacement	VSP	Execution & Control	Category 2	Dec 2022	On Track
61	STARS Infrastructure and Subscriber Upgrade	VSP	Execution & Control	Category 1	Dec 2022	On Track
62	SWCGP PEEP Project	DEQ	Execution & Control	Category 4	Dec 2022	On Track
63	Teacher Licensure Project - Thentia	DOE	Detailed Planning	Category 4	Dec 2022	On Track
64	Traffic, Traveler and Road Information (TTRIP) Ser	VDOT	Execution & Control	Category 4	Dec 2022	Warning
65	Unemployment Insurance Modernization	VEC	Execution & Control	Category 1	Dec 2022	On Track
66	VCU Data Center Move (TOC)	VCU	Execution & Control	Category 3	Dec 2022	On Track
67	VDEM - EOC AV upgrade Project	VDEM	Execution & Control	Category 4	Dec 2022	On Track
68	Victims Services Technology Project	DCJS	Execution & Control	Category 3	Dec 2022	On Track
69	VSP Transformation Project	VITA	Execution & Control	Category 1	Dec 2022	On Track
70	VSU - VOIP UCM Upgrade Project	VSU	Closeout	Category 2	Dec 2022	On Track
71	Web Content Management DXP Project	VDOT	Execution & Control	Category 4	Dec 2022	On Track
72	Website Modernization Project	VITA	Execution & Control	Category 4	Dec 2022	On Track

#	CIO Overall Status Comments	APA Comments	Current EAC
59	Project is on-track to finish within budget, on-time and within scope. A change order was processed during the reporting period to add additional enhancements to scope. The sponsor approved the use of contingency budget for the additional scope.	Not under review at this time.	3,725,915
60	Vendor worked with agencies on their specific interfaces along with VSP and Atos on VPN changes and continued testing of the SOR modules and interfaces. The Guardians team completed testing, work for disabling the old systems, and rescheduling deployment. CJIS VSOMS team trained SOR, FSOIU, and DoC P&P personnel on the system.	Not under review at this time.	1,758,505
61	Code plug development was completed and all radio templates/code plugs approved. User accounts for training have been established DSR implementation was completed and BETA testing for Channel Fallback Feature was completed.	Under review; APA concurs with PMD review.	132,475,530
62	New project. The project is on track.	Not under review at this time.	314,150
63	New project. The project team is working on detailed planning.	Not under review at this time.	3,031,424
64	Yellow assessment due to schedule; baseline change request initiated. Lengthy procurement process resulted in contract signing nine months after PIA. Vendor engagement began in July 2022, largely on track for a nine-month duration project. Detailed Planning documents were provided by vendor in September, but CTP Detailed Planning is running late. Latest development is managing an unforeseen dependency with another VDOT system. This is being worked out, but may extend the 9-month project duration by another three months.	Not under review at this time.	4,428,092
65	The project team is doing a good job managing the complexities associated with operating the new system and fulfilling the demand for unemployment services. The project steering committee remains highly engaged and risks are being managed effectively.	Under review; APA concurs with PMD review.	89,533,031
66	Tier III School. The project is on track with major milestones and key status indicators.	Not under review at this time.	18,500,000
67	Project is being extended due to supply chain delays until October 2023. A CR has been completed and the project has been rebaselined.	Not under review at this time.	2,500,000
68	UAT was completed. Minor issues/bugs identified. Identified issues/bugs anticipated to be resolved before go-live.	Not under review at this time.	1,305,000
69	The project is on track and risks are being managed effectively. VSP secure server migration is 37% complete. Planning underway to leverage automation tools to reduce the level of effort and duration needed to complete the domain migration activity.	Under review; APA concurs with PMD review.	44,361,225
70	Project is in closeout phase. Project is progressing well for scope and budget. Project team is successfully installing telephone equipment and implementing Cisco collaboration voice and video applications in Cisco WebEx Calling Cloud. A pilot was conducted in several buildings before overall deployment to validate equipment was installed and connected to the Contact Center.	Not under review at this time.	1,636,454
71	Project on track in Execution & Control phase; steady progress such that mid-2024 closeout target is achievable.	Not under review at this time.	2,410,639
72	Project to create and establish Website Modernization Program is proceeding on track. Onboarded SiteImprove tool for accessibility scanning, posted the web standards for public comment, held large group kickoff with all agencies in December, and have met individually with all pilot agencies concerning all aspects of the program. On track for project completion, budget is on track and risks and issues are being actively managed.	Not under review at	1,500,000