#	Name	Agency	Phase	Category	Period	Assessment
1	Ad Astra Room Scheduler	VCCS	Execution & Control	Category 3	Dec 2021	On Track
2	AI-Based System for Incident Management Project	VDOT	Detailed Planning	Category 3	Dec 2021	On Track
3	Automated Fingerprint Identification System (AFIS)	VSP	Detailed Planning	Category 2	Dec 2021	Warning
4	Banner 9 Business Process Optimization	VSU	Execution & Control	Category 4	Dec 2021	On Track
5	BO Reports Migration to Power BI - Project	ТАХ	Detailed Planning	Category 3	Dec 2021	On Track
6	Cardinal HCM Interfaces Project	DBHDS	Execution & Control	Category 2	Dec 2021	Warning
7	Cardinal Statewide HCM	DOA	Execution & Control	Category 1	Dec 2021	On Track
8	Chatbot	VCCS	Execution & Control	Category 3	Dec 2021	On Track
9	Child Support Payment Processing	DSS	Execution & Control	Category 3	Dec 2021	Warning
10	Crisis Call Center Project Tech Deliverables	DBHDS	Detailed Planning	Category 3	Dec 2021	On Track
11	CRS Optical/Intelligent Character Recognition	DSS	Execution & Control	Category 4	Dec 2021	On Track
12	CTP Modernization Project	VITA	Execution & Control	Category 2	Dec 2021	On Track

#	Overall Status Comments	APA Comments	Current EAC
1	Tier II School. The project is on track with major milestones and key status indicators.	Not under review at this time.	1,201,965
2	Just received PIA approval, January 4, 2022; not reporting this period.	Not under review at this time.	9,610,000
3	When the contract is finalized, VSP will submit a change request to rebaseline the project with VITA and the supplier.	Not under review at this time.	1,878,802
4	New project. Project Initiation Approval (PIA) granted 12/15/2021.	Not under review at this time.	800,000
5	Project is progressing well for scope, schedule and budget. Executive management and project teams are working well together to ensure project success. TAX is migrating 650 existing Business Objects (BO) reports to a Power Business Intelligence (BI) solution platform. The Detail planning phase is to complete the high priority reports and move them into production. This will allow business units to create and update their own reports with minimal technology assistance increasing productivity. Project team is currently working on proof of concept (POC) and have identified 6 reports for POC. Two (2) are in progress and 4 have been completed.	Not under review at this time.	1,860,506
6	Project is yellow. DBHDS is a Kronos/UKG user and due to the worldwide Kronos/UKG ransomware attack it has caused project dates to slip as the DBHDS team has been dealing with work arounds as a result of the ransomware attack. According to Kronos/UKG, DBHDS should be fully restored by 3/1/2022. At that time DBHDS will need to work with DOA/Cardinal to finalize testing in order to confirm they are ready for Cardinal release 2 (3/31/2022). The DOA Cardinal team has paused training, if that doesn't restart timely, it could impact the go live date.	Not under review at this time.	1,729,686
7	Project is progressing through Release 1 (R1) data validation and Cardinal HCM stabilization efforts. Release (R2) is addressing data issues and applying lessons learned from R1. There are concerns around data volume, number of users and reconciliation of Benefits prior to going live with Release 2. Executive management and project teams are working well together to ensure project success. Over the next couple of weeks, DOA will be confirming the readiness to deploy R2 in April 2022. This will depend on environment stabilization, reconciliation of data, interface testing and errors in benefits module. Once a decision has been made the IAOC will convene to discuss best path forth.	Under review; APA concurs with PMD review.	131,820,000
8	Tier II School. The project is on track with major milestones and key status indicators.	Not under review at this time.	1,234,710
9	Project is yellow. The project recently lost additional time due to access requests for UAT testers taking a significant amount of time. A change request is likely needed as the chartered close out of 2/1/2022 will very likely not be met.	Not under review at this time.	2,996,379
10	Project is green. The team has rolled out to a limited number of live users. Additional roll outs will occur in January and February. Tasks are on track for an April 2022 close out.	Not under review at this time.	5,000,000
11	PIA approval on 12/29/2021, category 4, first status due June 30, 2022.	Not under review at this time.	352,772
12	SCM to CTM integration UAT and training sessions nearly complete. The project is green trending yellow due to schedule. Risks are being managed effectively.	Not under review at this time.	1,661,425

#	Name	Agency	Phase	Category	Period	Assessment
13	Data Center Move	VITA	Execution & Control	Category 1	Dec 2021	Warning
14	Data Stage Upgrade Project	VDOT	Execution & Control	Category 4	Dec 2021	On Track
15	DBHDS WaMS DOJ and MES Enhancements	DBHDS	Execution & Control	Category 4	Dec 2021	On Track
16	DBVI-VIB ERP Implementation (Financials & Mfg)	DARS	Detailed Planning	Category 2	Dec 2021	On Track
17	DCLS Environmental Lab Upgrade	DGS	Execution & Control	Category 4	Dec 2021	On Track
18	DCSE Power BI Report Conversion	DSS	Detailed Planning	Category 4	Dec 2021	On Track
19	DEQ-Water eReporting Phase 2	DEQ	Detailed Planning	Category 4	Dec 2021	On Track
20	DMV Project 2019: Repl Remittance Processing Syst	DMV	Execution & Control	Category 4	Dec 2021	On Track
21	DMV Project 2019: Replace Hauling Permit System	DMV	Execution & Control	Category 4	Dec 2021	On Track
22	DMV Project 2020: Replace Commercial Lic WC Syst	DMV	Execution & Control	Category 4	Dec 2021	On Track
23	DMV Project 2021: dmvNOW Website Analysis/Redesign	DMV	Detailed Planning	Category 4	Dec 2021	On Track
24	DMV Project 2021: Enhanced MSL and AVP Application	DMV	Closeout	Category 4	Dec 2021	On Track
25	DMV Project 2021: Mileage Based User Fee Sol(MBUF)	DMV	Detailed Planning	Category 4	Dec 2021	On Track

#	Overall Status Comments	APA Comments	Current EAC
13	Assessed as yellow for schedule. The Data Center Cleanup project at CESC is behind schedule because of other workloads; although this has been recognized as an issue, mitigations are in-progress or uncertain. Almost 100% of the CESC-based servers have been relocated to QTS or the cloud, but issues remain for at least 3 agencies. Strong executive support continues, and the expectation is that issues will be resolved, however some migrations will not be production-ready until first quarter of 2022. An internal milestone date of having everything moved/relocated is now March 31, 2022; this 3 month delay will not impact the established schedule baseline, however the issues that caused the delay are expected to persist.	Not under review at this time.	10,400,233
14	Due to delays in getting infrastructure established and software installed, the start of work on project software deliverables was delayed. At this time team is optimistic lost time will be regained and project can finish as originally projected.	Not under review at this time.	2,593,864
15	Project is green. Project is on track to go live in April 2022 and close out in May 2022.	Not under review at this time.	1,210,500
16	New project. Project Initiation Approval (PIA) granted 12/7/2021. First status report due in February for the period ending 1/31/2022 reporting period.	Not under review at this time.	1,863,675
17	The project is on track. The project will replace the current LIMS (laboratory information management system) with Titan LIMS. Steady progress is being made on all work streams. Risks and issues are being managed effectively.	Not under review at this time.	1,083,157
18	Project is green. Sprints 1 and 2 are being tested. Sprints 3 and 4 are being scheduled. Project is on track.	Not under review at this time.	625,500
19	Project is progressing for scope, schedule and budget. Executive management and project teams are working well to ensure project success. This project focuses on enhancements to Comprehensive Environmental Data System (CEDS) to support EPA's e-reporting requirements. Release 1 requirements gathered and UAT is complete for the Virginia Pollutant Discharge Elimination System (VPDES) data group enhancements. Release 2 - Compliance & Enforcement Enhancements development is in progress.	Not under review at this time.	436,125
20	The project on track to meet planned business goals and the associated measures of success by the current schedule, in scope, with all risks identified and managed.	Not under review at this time.	1,531,700
21	This project is going well. Some intermediate milestones that were to be delivered are running late, however the project team is confident that deliverables will be back on schedule by mid-February 2022.	Not under review at this time.	2,803,821
22	The project team is currently working to finish up the remaining development of outstanding requirements and are working to internally test the solution. DMV plans to complete end-user testing once the development/internal testing are completed in the coming weeks keeping on track with the current, planned schedule. The business has been informed of our most up-to-date timeline and plan for testing and training.	Not under review at this time.	326,000
23	The dmvNow Website Redesign project is currently on track. The project team is working on overall design for 25 Marquee pages along with supporting deliverables. Upcoming work is as follows, UX Copywriting, 25 Visual Designs based on concept selected, Visual Assets/Style Guide, Component Library, and Accessibility Annotations/Requirements.	Not under review at this time.	650,000
24	Legislative requirements have been completed and project can be closed out.	Not under review at this time.	345,000
25	This project is progressing well. The contract was signed in December, initial requirements and design sessions have been taking place, the schedule; which has a hard go live date of 7/1/2022 is being adjusted to fit their current timeline but no major issues to report at this time.	Not under review at this time.	1,850,000

#	Name	Agency	Phase	Category	Period	Assessment
26	DOCTime - DOCXL and TAL Replacement Project	DOC	Execution & Control	Category 2	Dec 2021	On Track
27	DOJ - Licensing System	DBHDS	Execution & Control	Category 2	Dec 2021	On Track
28	DPOR Systems Replacement - Project	DPOR	Detailed Planning	Category 1	Dec 2021	Warning
29	EAP Direct Deposit (CR 534)	DSS	Execution & Control	Category 4	Dec 2021	Problem
30	Early Intervention Part C Data System (ITOTS)	DBHDS	Detailed Planning	Category 2	Dec 2021	On Track
31	Electronic Discharge Monitoring Reports System Mod	DEQ	Execution & Control	Category 4	Dec 2021	On Track
32	Enterprise Data Analytics Portal Project	VDH	Execution & Control	Category 4	Dec 2021	On Track
33	Enterprise Electronic Procurement Solution 2019	DGS	Execution & Control	Category 1	Dec 2021	On Track
34	EO19_DCJS_Grants Management Information System_Rep	DCJS	Execution & Control	Category 2	Dec 2021	On Track
35	Facilities Maintenance Management System Project	VDOT	Execution & Control	Category 4	Dec 2021	On Track
36	Financial Management System Upgrade	VEC	Execution & Control	Category 4	Dec 2021	Warning
37	Firearms VCheck 2.0	VSP	Execution & Control	Category 2	Dec 2021	On Track
38	HCM 9.2 Upgrade and Strategic Initiatives	VCCS	Execution & Control	Category 3	Dec 2021	On Track
39	Human Capital Management Cloud Implementation Proj	VDOT	Execution & Control	Category 2	Dec 2021	Warning
40	Instructional Improvement System Project - 2020	DOE	Detailed Planning	Category 2	Dec 2021	Warning

#	Overall Status Comments	APA Comments	Current EAC
26	All of DOC's Correctional Institutions are live on the system as well as the Administrative Agency, Regional Institutions Agency, Parole Board, and Virginia Correctional Enterprise. The CCAPs within Community are live and the Probation and Parole Districts go live on January 31. Once complete the project will go into close out.	Not under review at this time.	1,441,772
27	Project is green, trending yellow. The project team is working on a number of go live issues, but they are being managed and worked quickly. They hope to have them resolved in time for a March 2022 close out.	Not under review at this time.	2,586,671
28	Yellow assessment due to schedule and delays associated with data conversion. The agency is looking to add additional resources to the data conversion effort. The licensing configuration for Real Estate and Fair Housing nearly complete. Options for phase one implementation under consideration. The vendor lost a key resource that had been devoted full-time to the project but quickly adjusted with a new implementation specialist.	Not under review at this time.	7,785,000
29	Red assessment due to schedule. This project was chartered to close out 12/31/2021 but the project has tasks that remain including closing out the project. A change request will be needed to rebaseline the project.	Not under review at this time.	392,309
30	Project is green and on track. The IAOC is highly engaged. Project is planned to close 8/1/2022.	Not under review at this time.	1,650,000
31	Project is progressing for scope and budget, warning on schedule. Project closeout date moved from December 2021 to February 2022. Project resources were temporarily reallocated due to higher priorities. No impact to the project budget. A change control request was submitted by the agency and approved. Executive management and project teams are working well together to ensure project success.	Not under review at this time.	259,980
32	PIA approval 12/9/2021, category 4, first status due June 30, 2022.	Not under review at this time.	1,386,319
33	The project remains on track. The planned implementation date has been rescheduled for May to allow for additional testing and training. Training materials are being updated and report development continues. Risks are being managed effectively.	Not under review at this time.	20,252,598
34	Green assessment (trending yellow) due to date migration not being complete. DCJS has put in a change request to extended the project by two months.	Not under review at this time.	315,000
35	The project is progressing well. The project team is responsive and the business unit is engaged. VDOT is working closely with AssetWorks and the FacilityForce PM to configure the modules. AssetWorks created the VDOT environment in September.	Not under review at this time.	883,774
36	Yellow assessment due to schedule delays associated with the OCI migrations which needed to complete first. A change request is being submitted. Serves to upgrade VEC's Oracle E-Business Suite application to a newer version along with the underlying Oracle databases.	Not under review at this time.	2,400,000
37	The project is on track for all key status indicators.	Not under review at this time.	6,116,327
38	Tier II School. The project is on track with major milestones and key status indicators.	Not under review at this time.	2,258,468
39	Yellow for scope and schedule. Scope and schedule are at risk until an impact analysis is done, some gap resolution is complete, and any change control is approved. Deliverables from the Administrative Services Division are past due and dependent on gap resolution. Advanced configuration to close gaps is required; impact to scope, schedule and cost in progress. Risks are documented and leadership is aware that gap resolution will impact scope and schedule but exact impact to be determined following gap resolution completion.	Not under review at this time.	5,725,738
40	Yellow assessment due to schedule delays associated with establishing the public subnet solution needed to connect school division data.	Not under review at this time.	3,801,400
	Quarterly Project Management Division Program Review		Page 6 of 10

#	Name	Agency	Phase	Category	Period	Assessment
41	Integrated HIV Care and Prevention Data System-ADA	VDH	Execution & Control	Category 1	Dec 2021	On Track
42	Land Use Outdoor Advertising Permit Project	VDOT	Execution & Control	Category 4	Dec 2021	On Track
43	Learning Management System (LMS) Update	DHRM	Detailed Planning	Category 4	Dec 2021	On Track
44	Local HR Information System (HRIS)	DSS	Detailed Planning	Category 1	Dec 2021	On Track
45	MES Data Warehouse	DMAS	Execution & Control	Category 1	Dec 2021	On Track
46	MES Fee for Service and Core Processing	DMAS	Execution & Control	Category 1	Dec 2021	On Track
47	MES Integration	DMAS	Execution & Control	Category 1	Dec 2021	On Track
48	Messaging Services 2.0 Project	VITA	Execution & Control	Category 2	Dec 2021	Warning
49	Multimodal Mobility Enhancement DI Project	VDOT	Detailed Planning	Category 3	Dec 2021	On Track
50	New Credential Management System	DCJS	Detailed Planning	Category 4	Dec 2021	On Track
51	No Wrong Door - Virginia Interactive SOW - Project	DARS	Detailed Planning	Category 2	Dec 2021	Suspended
52	Oracle E-Business AR Modules	VSP	Execution & Control	Category 2	Dec 2021	On Track
53	PROJECT: MAINFRAME 2022 - COIN System	СВ	Detailed Planning	Category 2	Dec 2021	On Track

#	Overall Status Comments	APA Comments	Current EAC
41	Project is green. Team is working on phase 2 rollout set to go live 1/18/2022. Project is expected to close out on time in June 2022.	Not under review at this time.	1,408,536
42	Just received PIA approval 1/22/2022. Not reporting this period.	Not under review at this time.	1,797,276
43	New project. Project Initiation Approval (PIA) granted 12/6/2021.	Not under review at this time.	582,816
44	PIA approval on 2/3/2022, first status due March 31, 2022.	Not under review at this time.	2,353,907
45	Team is fully engaged in MES End-to-End testing and is currently on track for the scheduled April 2022 final rollout. Team has identified a risk regarding TMSIS which may impact the rollout of that function, and DMAS has engaged CMS to discuss options. Still, risks and issues are being effectively managed, and there are no significant EDWS risks threatening the April MES rollout.	Under review; APA concurs with PMD review.	30,122,862
46	On Track for April 2022 final rollout. DMAS Executive Team approved GO decision at December 15 meeting. Next Go/No-Go Decision Point scheduled for mid-February. All energy is now focused on MES End-to-End testing, which touches upon all aspects of the MES solution. Metrics are being tracked closely. Bugs and issues are being rapidly managed to resolution. Team is functioning well.	Under review; APA concurs with PMD review.	103,353,037
47	Integration services are working well in production, and the Integration team is vital in supporting MES end-to-end testing, which is progressing well. In a very complex environment, ISS is performing as planned and is on track to support the team for the April rollout.	Under review; APA concurs with PMD review.	35,163,944
48	Assessed as red for schedule, the other baselines are green. The interim milestone (Commencement Date) of 2/1 will be missed. The supplier has proposed a 3/18 Commencement which is being considered by VITA. There are continued dependencies on review processes that pose a schedule risk.	Not under review at this time.	10,162,221
49	Just received PIA approval, January 4, 2022; not reporting this period.	Not under review at this time.	5,700,010
50	Project is green trending yellow due to schedule. Terminated the supplier contract under item 42. The vendor has admitted their inability to meet critical license management requirements at the cost specified in the executed fixed price statement of work. DCJS has decided to utilize the RFP solicitation process to identify a quality vendor for this solution.	Not under review at this time.	594,430
51	The project was suspended by the CIO on October 22, 2021. Project work has stalled due to resourcing issues and discussions of an increase in scope. Working with the project sponsor, project team and project vendor, DARS will document these impacts. A formal change request, updated timeline and detailed planning documents will be submitted to VITA for approval and reactivation of the project.	Not under review at this time.	433,260
52	Project is in last stages of implementation planning for the January release of the full agency wide integration of eBilling.	Not under review at this time.	4,334,303
53	Project is progressing well for scope, schedule and budget. Executive management and project teams are working well together to ensure project success. Project team successfully resolved DB2 to SQL server connectivity firewall issue. The ability to connect to the SQL server is critical for application and data conversion. The Application team will continue working on replacing DB2 functions to SQL server, working through the screen conversion and re-engineering functionality for the batch job submission. All risks and issues are documented and tracked for mitigation.	Not under review at this time.	1,487,838

#	Name	Agency	Phase	Category	Period	Assessment
54	Robotic Process Automation (RPA) - Blue Prism	DSS	Execution & Control	Category 4	Dec 2021	On Track
55	RPP - Enterprise Licensing Solution	DSS	Detailed Planning	Category 1	Dec 2021	Warning
56	SIS Strategic Initiatives	VCCS	Execution & Control	Category 3	Dec 2021	On Track
57	SMART Portal 2022 Project	VDOT	Execution & Control	Category 4	Dec 2021	On Track
58	SNAP Knowledge Base	DSS	Execution & Control	Category 2	Dec 2021	Warning
59	SOR System Replacement	VSP	Execution & Control	Category 2	Dec 2021	On Track
60	STARS Infrastructure and Subscriber Upgrade	VSP	Execution & Control	Category 1	Dec 2021	On Track
61	Traffic, Traveler and Road Information (TTRIP) Ser	VDOT	Detailed Planning	Category 4	Dec 2021	Warning
62	TRS - New Accounting and Reporting System	TD	Execution & Control	Category 3	Dec 2021	On Track
63	TRS - New Unclaimed Property SaaS Solution Project	ТD	Execution & Control	Category 3	Dec 2021	On Track
64	Unemployment Insurance Modernization	VEC	Execution & Control	Category 1	Dec 2021	Warning
65	VDEM - EOC AV upgrade Project	VDEM	Detailed Planning	Category 1	Dec 2021	On Track
66	VSP Transformation Project	VITA	Execution & Control	Category 1	Dec 2021	On Track

#	Overall Status Comments	APA Comments	Current EAC
54	Project is green. There was a recent change request approved to give additional time to stabilize the bot, which will further reduce the number of rejected applications. Project is planned to close out 3/18/2022.	Not under review at this time.	617,309
55	Project is yellow, trending red. The team continues to work on detailed planning and re-estimating the project. Once that is completed a change request will be needed to rebaseline the project on a new timeline, very likely adjustments to the budget will be made at that time as well. The change request will be significant as the project is currently chartered for a 1/12/2022 completion.	Not under review at this time.	7,388,282
56	Tier II School. The project is on track with major milestones and key status indicators.	Not under review at this time.	6,080,016
57	Project progressing well. There were very few issues encountered and all of them minor and fixed without delaying the project.	Not under review at this time.	3,725,915
58	Project is yellow. The project team has identified several items that will impact the budget and the timeline. A change request is being drafted and will be sent for approvals. The issues revolve around additional costs for licensing (salesforce and OKTA) as well as removing scope (chat-bot and live agent functionality).	Not under review at this time.	1,214,723
59	Change request was approved and project has been rebaselined.	Not under review at this time.	1,758,505
60	The project is on track for all key status indicators. Contract awarded to Motorola Solutions, Inc. on 12/30/21.	Under review; APA concurs with PMD review.	132,475,530
61	Yellow assessment for schedule. VDOT is seeking a supplier to provide and securely manage a cloud-based suite of traffic, travel and road information services and specialized tools. The procurement for this project has not been awarded at this time which may impact the schedule. VDOT does anticipate that the budget and scope for the project will remain the same at this point in time. The project is not able to proceed until the TTRIP procurement has been awarded. VDOT is working with VITA on cloud terms and conditions for the procurement. Expect to be underway for the project within the next 60-90 days once the TTRIP procurement contract has been awarded.	Not under review at this time.	4,428,092
62	Project is progressing well for scope and budget. There was a nominal Change Control Request of 10% to move the current project closeout date from 12/31/21 to 2/28/22. This change was to allow time to implement ASW facility SSO/OKTA automation. Executive management and project teams are working well together to ensure project success.	Not under review at this time.	326,277
63	Project is progressing well for scope, schedule and budget. Executive management and project teams are working well together to ensure project success. Technical team is working on the landing page and customizing the electronic signature requirements. Team is also working on finalizing the PROD URL and deploying the Business Intelligence (BI) packet.	Not under review at this time.	3,300,000
64	Yellow assessment due to risk and the complexities associated with managing the system and fulfilling the demand for unemployment services. Project steering committee remains highly engaged.	Under review; APA concurs with PMD review.	89,533,031
65	New project. Project Initiation Approval (PIA) granted 12/21/2021.	Not under review at this time.	2,500,000
66	Green assessment (trending yellow) due to schedule. Risks are being managed but supplier delays are being evaluated. Some of the delays are due to the chip shortage. The project steering committee remains highly engaged.	Not under review at this time.	44,361,225