Report Title: 2020 - 2022 IT Strategic Plan

Agency: 154 Department of Motor Vehicles (DMV) Date: 6/12/2020

Current Operational IT Investments

In this section, describe the high-level strategy the agency will use to manage existing operational IT investments over the next year to 5 years. This section should align with identified Business Requirements for Existing Technology (BReTs). At minimum, please address the following questions in your description of your agencys strategy for managing existing operational IT investments:

Are there existing IT investments that will require additional funding over the next year to 5 years, such as license renewals, re-competition of current IT contracts, or system enhancements required by the Agency Strategic Plan?

If there are systems that will no longer support the agencys business needs, either through poor performance or excessive cost, how does IT leadership in the agency plan to address the issues?

If the agency does not have the staff or funding to meet increasing demand for IT services, how will IT leadership fulfill the requests?

DMV provides a multitude of services to private citizens, transportation entities, other state agencies, courts, law enforcement agencies, insurance companies, and related transportation clients. The most commonly provided DMV services include vehicle registration and titling, driver testing and licensing, commercial motor carriers' credentialing, and oversight of related transportation safety and information management programs. Due to the nature of DMV's business processes, the type of work performed by the agency requires substantial use of information technology (IT) products, services, solutions, and automated systems. It is imperative that the agency operates its programs and facilities in an efficient, economical, and secure manner, incorporating into its operation those technological developments and improvements that will enhance the delivery of services to DMV's transportation clients. The Virginia DMV has a robust in-house custom application development capability with highly skilled IT technical staff to support its business needs. DMV, along with the Virginia Information Technologies Agency (VITA) and other vendor partners, maintains several largescale systems and a variety of technology solutions and services that are collectively used to deliver its services. Many of the various systems and technology solutions are constructed in such a manner that multiple software components operating on different hardware platforms are required to complete a given business transaction. In addition, DMV contracts for goods and services with vendor partners who supply information technology products, services, and solutions to deliver services to our customers. Over the past several years, DMV has focused on the innovative use of technology to provide faster, more convenient service to its clients as well as to reduce operational costs. All IT investments at DMV require Executive level approval prior to execution to ensure that each investment aligns with and contributes to the achievement of agency mission, goals and objectives.

Factors Impacting the Current IT

In this section, the agency will describe the changes in their business environment that will require or mandate changes to the agencys current IT investments. These are requirements and mandates from external sources, such as other agencies or business partners, the agencys customer base, product and service providers, or new federal or state legislation or regulations. The agency must identify the business value of the change, any important deadlines that must be met, and the consequences if the deadlines are not met. In your discussion, be sure to note whether the proposed enhancements are funded or not. If the agencys existing current IT investments will not need enhancement due to requirements or mandates from external sources in the foreseeable future, the agency should enter the following text rather than leave the Factors Impacting the Current IT section blank

For each mandated change, summarize your agencys response from your Agency Strategic Plan, and is it the opinion of agency IT leadership that the IT portion of the response is adequately funded?

Do the mandated changes effect IT in other Commonwealth agencies, or in other states? If so, how?

Factors impacting information technology at DMV include:

Ongoing need for new technology to meet constituent demand, growing population, and DMV business requirements

The Multiservice Supplier Integration (MSI) model touches virtually every aspect of DMV IT (messaging, mainframe, server and storage, network, security, applications, disaster recovery, and business continuity).

Aging IT workforce

Increased governmental compliance requirements, to include EO19, mainframe and Executive Orders pertaining to Covid-19

Customer expectations for fast and efficient DMV services

Aging systems and infrastructure supporting DMV's core business functions and services

Proposed IT Solutions

In this section, describe the high-level strategy the agency will use to initiate new IT investments over the next year to 5 years in support of the agency strategic objectives documented in your Agency Strategic Plan. The agency does not need to consider specific technologies at this time, however, the strategy should identify how the IT implementation will provide business value to the organization. This section should align with identified Business Requirements for New Technology (BRnTs). At minimum, please address the following questions in your description of your agencys strategy for initiating new IT investments:

What are the most important solutions, based on the priority assigned to the requirements by the business sponsors in your agency, and what is the approach to achieving these priority solutions?

If any new IT initiatives will be started in the upcoming budget biennium, is it the opinion of agency IT leadership that it is adequately funded?

Does the agencys current IT staff have the appropriate skill set needed to support future agency technologies? If not, what skill sets need to be acquired?

If the agency will be engaged in multiple new IT initiatives, how will agency IT staff and agency subject matter experts be used across the initiatives?

In order to perform its core business functions and provide services effectively and efficiently, DMV must continue to focus on the use of innovative technology solutions and services to strengthen DMV's system infrastructure and service delivery processes. Strategic utilization of technology also enables DMV to accomplish its overall mission, goals, and objectives in order to support its core business processes and customers. DMV has developed a variety of Business Requirements for Technology (BRTs) that illustrates the strong need for utilizing technology. Examples of these technology initiatives that DMV plans to undertake during the biennium include, but are not limited to:

1. Information Technology Modernization: These initiatives will transform current agency systems that support critical agency operations, some of which are more than 20 years old. DMV is focusing on delivering robust, cost effective solutions that provide more efficient business processes and improved service to our customers. Examples include:

== Motor Carrier IFTA, IRP, and CView Solution ==

This project will replace the existing motor carrier system with a comprehensive vendor provided solution that will allow for the processing of commercial vehicle apportioned registration under the International Registration Plan (IRP), and reporting functionality for motor carriers under the International Fuel Tax Agreement (IFTA), as well as IRP/IFTA related audit functions. In addition, this solution will include a comprehensive Federal Motor Carrier Safety Administration (FMCSA) Commercial Vehicle Information Systems and Networks (CVISN) compliant Commercial Vehicle Information Exchange Window (CVIEW) system for exchange of data within the state, and connection to SAFER for exchange of interstate data through snapshots.

== Remittance Processing System (RPS) ==

This initiative will replace the existing remittance processing system with a comprehensive solution that will enable the collection of payments and processing of transactions received through the mail, such as vehicle registration renewals.

== Business Logic Transformation/Database Conversion ==

This initiative will focus on migrating all existing legacy mainframe systems from the NATURAL/ADABAS environment to the .Net/Oracle framework. Following migration, refactoring of the transactions may occur as necessary. This will eliminate DMV's dependence on legacy infrastructure. The project will be vendor-supported and is expected to take approximately 3 years from the start. This effort will not begin until after VITA's IT sourcing to a new mainframe provider is completed, which includes the move to the new data center in Clarksville, Va.

2. Government Reform: DMV continuously looks for opportunities to work with other Commonwealth agencies to streamline operations and offer more services to Virginia citizens. Examples include hunting and fishing licenses, accepting boat registrations, birth certificate verification for certificate issuance, and electronic motor voter.

== DMV Business Process Improvements ==

DMV also continuously looks for opportunities to improve its internal business processes and customer service offerings. For example, web-based self-service transactions that can be started at home are being explored. Also, solutions that will provide authentication services from DMV to other agencies will continue to be explored and pursued. The Digital Authentication project is a prerequisite to this project.

3. Security Infrastructure: With the evolving threat landscape, DMV wants to take a proactive approach against threats, create an environment of continuous compliance, and have responsive IT operations processes to meet our business and data protection needs. We want to reduce risk exposure and the attack surface, detect and respond to advanced threats, and drive down security operations costs. Examples of security infrastructure initiatives include:

== Agency PCI Compliance ==

The credit card industry has security requirements that continue to evolve. DMV is addressing areas that require additional security measures needed to maintain compliance which could have a major impact on DMV business systems.

== Security Information and Event Management Platform ==

Expansion of our Security Information & Event Management platform (Splunk) to meet the requirements of SEC501-10, SEC525-03, PCI-DSS 3.2, IRS Pub 1075, and DHS 6CFR Part 7 (Real ID). • The recent onboarding of the VITA Service Towers has expanded the number of platforms that are touch points for our data. • The expansion of our 3rd Part Assurance program to maintain compliance will be adding a number of downstream consumers of our data/services to the platform for the purposes of automating surveillance.

== Third Party Assurance ==

As we migrate to a Multiservice Integration Supplier (MSI) model and adopt more cloud based services the need to maintain proper risk management and compliance is crucial in these areas where we have no direct visibility into the hosted environments.

 \cdot Identify, review, and track compliance of security controls impacting DMV data traveling through or maintained in the new MSI environment.

 \cdot Evaluate 3rd Party Assurance reports of those that consume our data for their own processes to ensure the data is properly safeguarded.

 \cdot Establish process for the ongoing review of compliance artifacts to alert for change is our risk posture and ensure compliance.

4. Multiservice Supplier Integration (MSI): DMV must work closely with VITA and the MSI as it pertains to all aspects of IT operations, including infrastructure management, security compliance, cloud hosting vision, cloud applications, and internet utilization.

5. Product Upgrades: In order to Address a specific bug or flaw, improve an OS or application's general stability, and fix a security vulnerability, DMV will work to keep all hardware and software at the most recent release.

6. CSS Rehosting · Migrate existing Software AG applications off of the mainframe · Re-platform the infrastructure on Microsoft Windows servers · Modernize the ADABAS database to Microsoft SQL Server

7. Data Analytics: DMV plans to expand its Data Analytics strategy to include a more robust ETL and better more comprehensive tools and infrastructure.

8. Print Shop Upgrade: DMV will initiate a new contract for Xerox equipment in the printing services shop. . Current IT

initiatives underway are adequately funded. In addition, DMV anticipates that any new IT initiatives started in the upcoming budget biennium will also be adequately funded.

Report Title: IT Strategic Plan Budget Tables Agency: 154 Department of Motor Vehicles (DMV) Date: 6/12/2020

	Currei	nt IT Services		
	Costs Year 1			Costs Year 2
Category	GF	NGF	GF	NGF
Projected Service Fees	\$0.00	\$21,408,378.00	\$0.00	\$22,050,629.00
VITA Infrastructure Changes	\$0.00	\$0.00	\$0.00	\$0.00
Estimated VITA Infrastructure	\$0.00	\$21,408,378.00	\$0.00	\$22,050,629.00
Specialized Infrastructure	\$0.00	\$381,353.00	\$0.00	\$381,353.00
Agency IT Staff	\$0.00	\$16,166,067.00	\$0.00	\$16,166,067.00
Non-agency IT Staff	\$0.00	\$2,483,240.00	\$0.00	\$2,483,240.00
Cloud Computing Service	\$0.00	\$0.00	\$0.00	\$0.00
Other Application Costs	\$0.00	\$5,827,949.00	\$0.00	\$5,827,949.00
Total	\$0.00	\$46,266,987.00	\$0.00	\$46,909,238.00
	Proposed	IT Investments		
		Costs Year 1		Costs Year 2
Category	GF	NGF	GF	NGF
Major IT Projects	\$0.00	\$990,181.80	\$0.00	\$850,170.80
Non-Major IT Projects	\$0.00	\$0.00	\$0.00	\$0.00
Agency-Level IT Projects	\$0.00	\$0.00	\$0.00	\$0.00
Major Stand Alone IT Procurements	\$0.00	\$6,679,083.24	\$0.00	\$6,399,312.24
Non-Major Stand Alone IT Procurements	\$0.00	\$452,506.39	\$0.00	\$237,968.33
Agency-Level Stand Alone IT Procurements	\$0.00	\$0.00	\$0.00	\$0.00
Procurement Adjustment for Staffing	\$0.00	\$0.00	\$0.00	\$0.00
Total	\$0.00	\$8,121,771.43	\$0.00	\$7,487,451.37
	Projected	Total IT Budget		
		Costs Year 1		Costs Year 2
Category	GF	NGF	GF	NGF
Current IT Services	\$0.00	\$46,266,987.00	\$0.00	\$46,909,238.00
Proposed IT Investments	\$0.00	\$8,121,771.43	\$0.00	\$7,487,451.37
Total	\$0.00	\$54,388,758.43	\$0.00	\$54,396,689.37

Report Title: Business Requirements For Technology Agency: 154 Department of Motor Vehicles (DMV) Date: 6/12/2020

BRT Type:	Business Requirement for Existing Technology
Date Submitted:	3/5/2020
Mandate:	No
Mission Critical:	No
Description:	
	blution (OnBase) to additional DMV work areas to provide a workflow to assist with oming documents for electronic processing, bringing automation and efficiencies to existin
BRet 2014: Ongoing Applicat	ion Management, Maintenance, and Support
BRT Type:	Business Requirement for Existing Technology
Date Submitted:	3/5/2020
Mandate:	Yes
Mission Critical:	Yes
Description:	
software maintenance and licer	s includes periodic enhancements, changes, problem fixes, contract/service renewals, using renewals, additional software licensing, etc. for existing IT applications and solutions ructure Management, Maintenance, and Support
Software maintenance and licer BReT 2014: Ongoing Infrast	sing renewals, additional software licensing, etc. for existing IT applications and solutions
Software maintenance and licer BReT 2014: Ongoing Infrast BRT Type:	using renewals, additional software licensing, etc. for existing IT applications and solutions
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software maintenance and licer	asing renewals, additional software licensing, etc. for existing IT applications and solutions ructure Management, Maintenance, and Support Business Requirement for Existing Technology 3/5/2020 No
BReT 2014: Ongoing Infrastr BRET 2014: Ongoing Infrastr BRT Type: Date Submitted: Mandate: Mission Critical: Description: DMV utilizes a wide varitey of operations on a daily basis. To maintenance, and support of th problem fixes, contract/service	Insing renewals, additional software licensing, etc. for existing IT applications and solutions Fucture Management, Maintenance, and Support Business Requirement for Existing Technology 3/5/2020 No Yes TIT infrastructure solutions and services to support its core business applications and meet changing business needs and demands, DMV requires ongoing management, ese IT infrastructure solutions and services. This includes periodic enhancements, changes, renewals, software maintenance and licensing renewals, additional software licensing, etc.
BReT 2014: Ongoing Infrastr BRET 2014: Ongoing Infrastr BRT Type: Date Submitted: Mandate: Mission Critical: Description: DMV utilizes a wide varitey of operations on a daily basis. To maintenance, and support of th problem fixes, contract/service for existing IT infrastructure sc	Insing renewals, additional software licensing, etc. for existing IT applications and solutions Fucture Management, Maintenance, and Support Business Requirement for Existing Technology 3/5/2020 No Yes TIT infrastructure solutions and services to support its core business applications and meet changing business needs and demands, DMV requires ongoing management, ese IT infrastructure solutions and services. This includes periodic enhancements, changes, renewals, software maintenance and licensing renewals, additional software licensing, etc.
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BReT 2014: Ongoing Infrastr BRT Type: Date Submitted: Mandate: Mission Critical: Description: DMV utilizes a wide varitey of operations on a daily basis. To maintenance, and support of th problem fixes, contract/service for existing IT infrastructure sc BReT 2014: Ongoing IT Staff BRT Type:	Insing renewals, additional software licensing, etc. for existing IT applications and solutions Image: Tree management, Maintenance, and Support Image: Business Requirement for Existing Technology 3/5/2020 No Yes Image: Tree solutions and services to support its core business applications and meet changing business needs and demands, DMV requires ongoing management, ese IT infrastructure solutions and services. This includes periodic enhancements, changes, renewals, software maintenance and licensing renewals, additional software licensing, etc. Ittions and services.
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BReT 2014: Ongoing Infrastr BRT Type: Date Submitted: Mandate: Mission Critical: DMV utilizes a wide varitey of operations on a daily basis. To maintenance, and support of th problem fixes, contract/service for existing IT infrastructure sc	asing renewals, additional software licensing, etc. for existing IT applications and solutions ructure Management, Maintenance, and Support Business Requirement for Existing Technology 3/5/2020 No Yes TIT infrastructure solutions and services to support its core business applications and meet changing business needs and demands, DMV requires ongoing management, ese IT infrastructure solutions and services. This includes periodic enhancements, changes, renewals, software maintenance and licensing renewals, additional software licensing, etc. Augmentation - IT Contractor Staff Business Requirement for Existing Technology 3/5/2020 No

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BRT Type:	Business Requirement for Existing Technology
Date Submitted:	3/5/2020
Mandate:	No
Mission Critical:	

Description:

This initiative will focus on migrating all existing legacy mainframe systems from the NATURAL/ADABAS environment to the .Net/Oracle framework. Following migration, refactoring of the transactions may occur as necessary. This will eliminate DMV's dependence on legacy infrastructure. The project will be vendor-supported and is expected to take approximately 2 years from the start. This effort will not begin until after VITA's IT sourcing to a new mainframe provider is completed.

BReT 2016: Identity and Access Management (Digital Authentication)				
BRT Type:	Business Requirement for Existing Technology			
Date Submitted:	3/5/2020			
Mandate:	No			
Mission Critical:				
Description:				

Description:

This initiative will replace the existing DMV PIN access system to address PIN non-compliance with SEC501, APA, and Real ID data authentication requirements. This initiative advances dmvNOW account data authentication from the current 4 digit numeric customer PIN to a complex 12-20 character multi character (alpha, numeric, special characters) password. Project will require modification of the existing HOST storage files to support needed length and history requirements as well as interface changes to force conversion from PIN to Password for each customer logon.

BReT 2016: Remittance Processing System (RPS) Replacement			
BRT Type:	Business Requirement for Existing Technology		
Date Submitted:	3/5/2020		
Mandate:	No		
Mission Critical:			
Description:			

This initiative will replace the existing remittance processing system with a comprehensive solution that will enable the collection of payments and processing of transactions received through the mail, such as vehicle registration renewals.

BDT Type	2016: Services for Existing Drivers License Central Issue Solution ype: Business Requirement for Existing Technology		
BRT Type:			
Date Submitted:	3/5/2020		
Mandate:	No		
Mission Critical:			
Description:			
DMV intends to establish a Solution.	sole source contract to continue services of the existing Driver's License Central Issuance		
BRnT 2016: Motor Carrie	r IFTA/IRP, Fuels Tax, CView Solution		
	r IFTA/IRP, Fuels Tax, CView Solution Business Requirement for New Technology		
BRT Type:			
BRT Type: Date Submitted:	Business Requirement for New Technology		
BRnT 2016: Motor Carrie BRT Type: Date Submitted: Mandate: Mission Critical:	Business Requirement for New Technology 3/5/2020		

This project will include the development, implementation and subsequent maintenance of a comprehensive system that will allow for the processing of commercial vehicle apportioned registration under the International Registration Plan (IRP), fuel use tax licensing and reporting functionality for motor carriers under the International Fuel Tax Agreement (IFTA), as well as IRP/IFTA related audit functions, hereinafter referred to as the IRP/IFTA system. 2. The development, implementation and subsequent maintenance of a comprehensive Federal Motor Carrier Safety Administration (FMCSA) Commercial Vehicle Information Systems and Networks (CVISN) compliant Commercial Vehicle Information Exchange Window (CVIEW) system, or CVIEW equivalent, for exchange of data within the state, and connection to SAFER for exchange of interstate data through snapshots, hereinafter referred to as the CVIEW system. 3. The development, implementation and subsequent maintenance of a comprehensive system that will allow for the processing of fuels tax licensing and reporting functionality for the fuels tax DMV administers pursuant to the Virginia Fuels Tax Act (Va Code Title 58.1, Chapter 22) and the motor vehicle fuels sales tax administered pursuant to Va Code Title 58.1, hereinafter referred to as the Fuels Tax/Fuel Sales Tax system.

Report Title: IT Strategic Plan Projects

Agency: 154 Department of Motor Vehicles (DMV) Date: 6/12/2020

Projects

DMV Project 2016: DMV IRP/IFTA/CView Solution

Oversight and Governance Category: Category 4: Low/Medium, Low/Low

Project Initiation Approval

This project will include the acquisition, implementation, and subsequent maintenance of a comprehensive solutions as stated in 1. and 2. below. This includes all necessary design, development, customization, configuration, installation, training and ongoing maintenance and support to address the business and technical needs defined in this RFP. 1. A comprehensive integrated system for: 1) the processing and administration of commercial vehicle apportioned registration under the International Registration Plan (IRP); 2) fuel use tax licensing and reporting functionality for motor carriers under the International Fuel Tax Agreement (IFTA); and 3) IRP/IFTA related audit functions, hereinafter referred to as the DMV IRP/IFTA Solution. 2. A comprehensive Commercial Vehicle Information Exchange Window (CVIEW) system, or CVIEW equivalent, for exchange of data within the state, and connection to the Safety and Fitness Electronic Records system (SAFER) for exchange of interstate data through snapshots, that is compliant with the Federal Motor Carrier Safety Administration (FMCSA) Commercial Vehicle Information Systems and Networks (CVISN) program, hereinafter referred to as the DMV CVIEW Solution.

Planned Project Start Date: 12/29/2017		Planned Project End Date: 8/31/2020	
Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$4,568,022.00	\$0.00	\$4,568,022.00
Estimated project expenditures first year of biennium:	\$0.00	\$0.00	\$0.00
Estimated project expenditures second year of biennium:	\$0.00	\$0.00	\$0.00

Project Related Procurements

DMV Procurement 2017: Motor Carrier IFTA/IRP and CView Solution

1. This project will include the acquisition, implementation and subsequent maintenance of a comprehensive system that will allow for the processing of commercial vehicle apportioned registration under the International Registration Plan (IRP), and reporting functionality for motor carriers under the International Fuel Tax Agreement (IFTA), as well as IRP/IFTA related audit functions, hereinafter referred to as the IRP/IFTA system. 2. The acquisition, implementation and subsequent maintenance of a comprehensive Federal Motor Carrier Safety Administration (FMCSA) Commercial Vehicle Information Systems and Networks (CVISN) compliant Commercial Vehicle Information Exchange Window (CVIEW) system, or CVIEW equivalent, for exchange of data within the state, and connection to SAFER for exchange of interstate data through snapshots, hereinafter referred to as the CVIEW system.

DMV Procurement 2018: Contractual Services - Harry Spear

This is a request to extend contractual staff services (Harry Spear) for working on the IRP/IFTA/CVIEW project.

DMV Project 2019: Remittance Processing System (RPS)_Re-Platform

Oversight and Governance Category: Category 4: Low/Medium, Low/Low	Project Initiation Approval

DMV processes over \$40 million in revenue through our current remittance processing system. The current system is approaching end of life and needs to be upgraded. DMV will utilize the existing contract with our OnBase vendor to leverage their OnBase product suite to support remittance scanning. DMV will benefit from this by integrating the scanning and storage of images into our existing document storage system, Onbase. DMV customers will not see any changes on their end, it will only impact the processing on the back end by DMV staff. As a part of this upgrade, we will be separately purchasing new scanners via IFB. The current scanners are over 10 years old. DMV will recognize efficiencies with the new more modern technology. They should provide more accurate images and better read accuracy rates, which will save DMV time and staff on this going forward.

Planned Project Start Date: 6/3/2020 Planned Project End Date: 6/15/2021

Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$1,531,700.00	\$0.00	\$1,531,700.00
Estimated project expenditures first year of biennium:	\$1,061,700.00	\$0.00	\$1,061,700.00
Estimated project expenditures second year of biennium:	\$0.00	\$0.00	\$0.00

Project Related Procurements

DMV Procurement 2019: Remittance Processing System (RPS)_Re-Platform

DMV will utilize the existing contract with our OnBase vendor to leverage their OnBase product suite to support remittance scanning. DMV will benefit from this by integrating the scanning and storage of images into our existing document storage system, Onbase. DMV customers will not see any changes on their end, it will just impact the processing on the back end by DMV staff. As a part of this upgrade, we will be purchasing new scanners. The current scanners are over 10 years old. DMV will recognize efficiencies with the new more modern technology. They should provide more accurate images and better read accuracy rates, which will save DMV time and staff on this going forward. Wwhen this project was put into CTP refactor was the closest option, but now I think it's more of a repurchase. This project is a part of the E.O. 19 move to the cloud. DMV will be purchasing software to install in our OnBase vendor hosted system. DMV has OnBase and related modules in our secure enclave located at the DMV HQ in Richmond, VA. This application will be added to that environment.

EO19_DMV_Aggregate_Re-Host

Oversight and Governance Category: Category 4: Low/Medium, Low/Low	Investment Business Case Approval
Convert "rehost" applications to the cloud per E.	O. 19
Planned Project Start Date: 4/30/2019	Planned Project End Date: 6/30/2021

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Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$225,000.00	\$0.00	\$225,000.00
Estimated project expenditures first year of biennium:	\$0.00	\$0.00	\$0.00
Estimated project expenditures second year of biennium:	\$0.00	\$0.00	\$0.00
Project Related Procurements			
There are no procurements for this project			
EO19_Hearing Office Scheduling System_Re	epurchase		
Oversight and Governance Category: Category 4: Low/Medium, Low/Low	Project Initiation A	pproval	
place. This allows our vendor to fully understan Following the Discovery phase. Data will delive			
Following the Discovery phase, Data will delive Document containing the results of the Discove requirements and a solution design. This docum final solution. o Implementation Statement of assumptions, and Professional Services Implem deliverables, assumption and responsibilities.	rer the following: o S ry phase including bus tent is used by the ven Work (SOW)? Docu	Solution Design I siness requirement dor development nent containing ocuments will de	Document (SDD) ? nts, technical team to produce the the project scope, efine the scope,
Following the Discovery phase, Data will delive Document containing the results of the Discove requirements and a solution design. This docum final solution. o Implementation Statement of assumptions, and Professional Services Implem deliverables, assumption and responsibilities. Planned Project Start Date: 9/18/2019	rer the following: o S ry phase including bus ent is used by the ven Work (SOW) ? Docur entation costs.These d	Solution Design I siness requirement dor development nent containing ocuments will do Planned Project	Document (SDD) ? nts, technical team to produce the the project scope, efine the scope, End Date: 6/30/2020
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To provide a continuation of Q-Flow software that includes perpetual software license rights held by the Commonwealth of Virginia and used by DMV. The Q-Flow software functionality and compatibility is intended to support an operating and technology environment, in accordance with the ACF Q-Flow software solution. Q-Flow is currently implemented in all DMV Customer Service Centers statewide. To provide a robust upgrade solution of Q-Flow version 6.1 that meets the VITA security requirements for Windows 10 by no later than January 14, 2020 set forth within this document and is for a ?like for like? implementation. ACF will convert existing scripting and customizations into Q-Applications which drastically reduce the development required for future upgrades.

Planned Project Start Date: 11/5/2019 Planned Project End Date: 12/31/2020

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Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$1,782,208.64	\$0.00	\$1,782,208.64
Estimated project expenditures first year of biennium:	\$559,294.80	\$0.00	\$559,294.80
Estimated project expenditures second year of biennium:	\$491,098.80	\$0.00	\$491,098.80

Project Related Procurements

DMV Procurement 2019: EO19_QFLOW System_Refactor

The QFlow project was identified by VITA as an EO19 initiative and CTP documentation has been completed accordingly. DMV has engaged with its current vendor for customer queue management, ACF Technologies, Inc, to provide an upgrade to their Q-Flow solution currently deployed in all DMV Customer Service Centers to the latest version 6.1.

DMV Project 2019: Law Enforcement Case and Records Management Solution

Oversight and Governance Category: Category 4: Low/Medium, Low/Low

Project Initiation Approval

The DMV Law Enforcement Division has a requirement for a Records Management System (RMS) that will allow them to collect a reliable set of incident-based criminal statistics for use in law enforcement administration, operation, and management. As well as collecting information on DMV specific Regulatory cases. Secretary of Technology would like to see agencies that are required to report criminal incidents to the state and national agencies collaborate to develop an Incident-Based Reporting (IBR) system. Description: The new Records Management System (RMS) must meet the requirements of DMV Law Enforcement Division (LED) for Incident-Based Reporting and Records Management. The system will be compliant with the following: ? FBI National Incident-based Reporting System (NIBRS) ? VSP Central Criminal Records Exchange (CCRE) ? DMV records System Data Exchange Compatibility Features include system interfaces, error checking, user accesses, user friendly screens, error checking, search capability, case management, and custom reports. Business Objective: Law enforcement agencies must maintain accurate, easily accessible records of the information that is relevant to law enforcement and public safety in their community.? Information maintained includes names and addresses, incident and arrest data, case information, property and evidence data, information on permits, licenses and registrations, and crime statistics. ? Computer-based RMSs must be designed to help law enforcement personnel in these record-keeping tasks. ? Participate in the State Unified Crime Reporting (UCR) program. ? Provide a monthly count of offenses and arrests for certain offense categories to the Virginia state UCR system. ? Document activities relating to disposition of property. Impact on Core Business Activity Agents will be able to track criminal cases they are investigating. ?

Management for LED and the agency can generate meaningful reports and statistics on case activity. ? Will replace the existing manual process and paper based system for tracking investigations.

Planned Project Start Date: 9/12/2019		Planned Project End Date: 5/15/2020	
Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$369,000.00	\$0.00	\$369,000.00
Estimated project expenditures first year of biennium:	\$0.00	\$0.00	\$0.00
Estimated project expenditures second year of biennium:	\$0.00	\$0.00	\$0.00

Project Related Procurements

DMV Procurement 2019: Law Enforcement Case and Records Management Solution

The DMV Law Enforcement Division requires a Record Management System (RMS) that will allow them to collect a reliable set of incident-based criminal statistics for use in law enforcement administration, operation, and management as well as DMV specific regulatory cases.

DMV Project 2019: Convert Mainframe File Transfers

Oversight and Governance Category: Category 4: Low/Medium, Low/Low	Investment Business Case Approval
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Convert all external file transfers to GoAnywhere. There are various file exchanges that are needed for internal business processes and external vendor partners. As we migrate each exchange over, we are updating our documentation to ensure we have a collective repository for all data exchanges to and/or from the mainframe. DMV's MFT services are primarily SFTP port 22. All data exchanges are encrypted and approved by the DMV CISO. DMV's MFT service has the capacity to interact with virtually all aspects of the agency's technical applications. The files are being moved to support multiple business processes that require the DMV mainframe to be updated to complete business processes. We are moving the data exchanges from being directly managed by the mainframe for a number of reasons: greatly enhanced security (detailed logging, in line antivirus/anti-malware scanning, comprehensive account management tools, etc.); central port for logging and access management.

Planned Project Start Date: 8/12/2020		Planned Project End Date: 4/21/2022	
Estimated Costs:	Total	General Fund	Nongeneral Fund
Project Cost	\$1,149,031.00	\$0.00	\$1,149,031.00
Estimated project expenditures first year of biennium:	\$430,887.00	\$0.00	\$430,887.00
Estimated project expenditures second year of biennium:	\$359,072.00	\$0.00	\$359,072.00

Project Related Procurements

There are no procurements for this project

Report Title: IT Strategic Plan Procurements Agency: 154 Department of Motor Vehicles (DMV) **Date:** 6/12/2020

Stand Alone	Procurements:	
Procurement Name:	DMV Procurement 2016: Services for Existing Drivers License Central Issue Solution	
Procurement Description:	DMV intends to establish a sole source contract to continue services of the existing Driver's License Central Issuance Solution.	
Procurement Date:	12/13/2019	
Procurement Name:	DMV Procurement 2017: Xerox Managed Print Services in DMV Customer Service Centers	
Procurement Description:	DMV requests authorization to deploy Managed Print Services (MPS) with Xerox for a 60 month period at the DMV Customer Service Center locations. DMV expects the Xerox MPS solution will result in greater efficiencies, a reduced foot print, modernized platform; improved services, consumables control, and cost reduction on the printer and copier inventory and operations at DMV Customer Service Center locations statewide.	
Procurement Date:	6/16/2017 Multiyear Contract	
Procurement Name:	DMV Procurement 2019: Ongoing Services Renewal for SecuriTest Solution 2019-2024	
Procurement Description:	Idemia (previously MorphoTrust) deployed the SecuriTest driver testing solution at all DMV service locations in 2014. This is a vendor owned and maintained solution and DMV pays an ongoing monthly service fee to use in support of automated driver license testing operations. This request is to renew ongoing services, as per contract #154:12-007, for the period of March 2019 - March 2024.	
Procurement Date:	3/26/2019 Multiyear Contract	
Procurement Name:	DMV Procurement 2019: TREDS Contractual Services 10/01/2019 - 09/30/2020	
Procurement Description:	This is a request to extend the TREDS (Traffic Records Electronic Data System) contractual staff for ongoing operational maintenance and support from 10/1/2019 to 09/30/2020.	
Procurement Date:	9/2/2019	
Procurement Name:	DMV Procurement 2019: Upgrade Existing Xerox Equipment in DMV Printing Services 01/01/2020 - 06/30/2025	
Procurement Description:	This request is to upgrade the existing Xerox equipment in the DMV printing services print shop. This new equipment agreement will be for the period of $1/1/20 - 6/30/25$	
Procurement Date:	12/20/2019	
Procurement Name:	DMV Procurement 2020: OnBase Electronic Document Imaging Solution - Renewal of Ongoing Services and Maintenance	
Procurement Description:	The OnBase Electronic Document Imaging Solution (EDIS) and related services have been provided by DataBank IMX (formerly Information Access Systems) since the initial implementation in 2005. DMV?s current contract with DataBank IMX expires on August 14, 2020 with subsequent renewals available. This request is for DMV to: 1. Renew the existing contract with DataBank IMX to continue the existing/ongoing	

	EDIS maintenance and support services currently being provided. Estimated procurement cost includes one 3-year renewal term. 2. Renew annual software maintenance for EDIS software components (including OnBase software licenses). Estimated procurement cost includes three 1-year software maintenance renewals.	
Procurement Date:	8/3/2020	
Procurement Name:	DMV Procurement 2017: Upgrade Xerox OCE Production Printers in DMV Printing Services	
Procurement Description:	DMV intends to upgrade the Xerox OCE Production Printers in the DMV Printing Services centralized print	
Procurement Date:	3/24/2017 Multiyear Contract	
Procurement Name:	t DMV Procurement 2018: Contractual Services Kalyan Dasari 110118-103120	
Procurement Description:	This request is to extend contractual services for Lead Technical Application Developer (Kalyan Dasari) effective 11/1/2018 - 10/31/2020	
Procurement Date:	11/1/2018 Multiyear Contract	
Procurement Name:	^t DMV Procurement 2018: Managed Support Services for Phone and Contact Center Infrastructure	
Procurement Description:	Establish managed support services to provide primary support for the phone system at DMV This request will cover funding for support for 36 months beginning in FY18 through FY21.	
Procurement Date:	5/1/2018 Multiyear Contract	
Procurement Name:	t DMV Procurement 2020: Hauling Permit System Interim Contract Extension	
Procurement Description:		
Procurement Date:	4/1/2020	
Procurement Name:	DMV Procurement 2020: Staff Augmentation Services for Mainframe Rehosting July 2020-December 2020	
	DMV is requesting approval for renewing staff augmentation contractual services from the existing CAI contract in support of DMV's Mainframe Rehosting effort for the period of July 2020-December 2020. We confirm that this procurement is in accord with the Chief of Staff April 2 memorandum, which outlined a number of measures to reduce or eliminate agency spending due to the COVID-19 crisis. We have also attained all internal and external budget approvals necessary to complete this transaction.	

Procurement Date:	6/15/2020